# Hardwood Markets & The Issue of Log Exports



Dan Meyer

# **Outline**

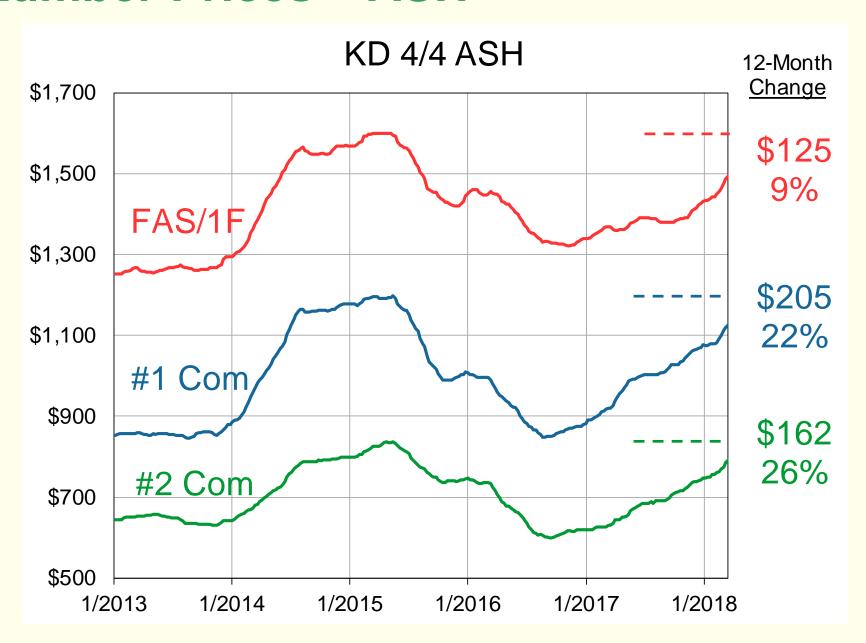
- Brief Market Recap
  - To set the stage for...
- Log Export Discussion
  - Industry perception
  - Government stats
  - Question: What can we/should we do about it?
  - What if we don't?
  - No easy answers
    - I will not be suggesting any



# Big Picture

- KD lumber pricing strong
  - Cherry, Walnut at 5-year highs
  - Ash, White Oak approaching
  - Red Oak, Common Poplar have a ways to go
- GN lumber just as strong
- Margins tighter, especially for uppers

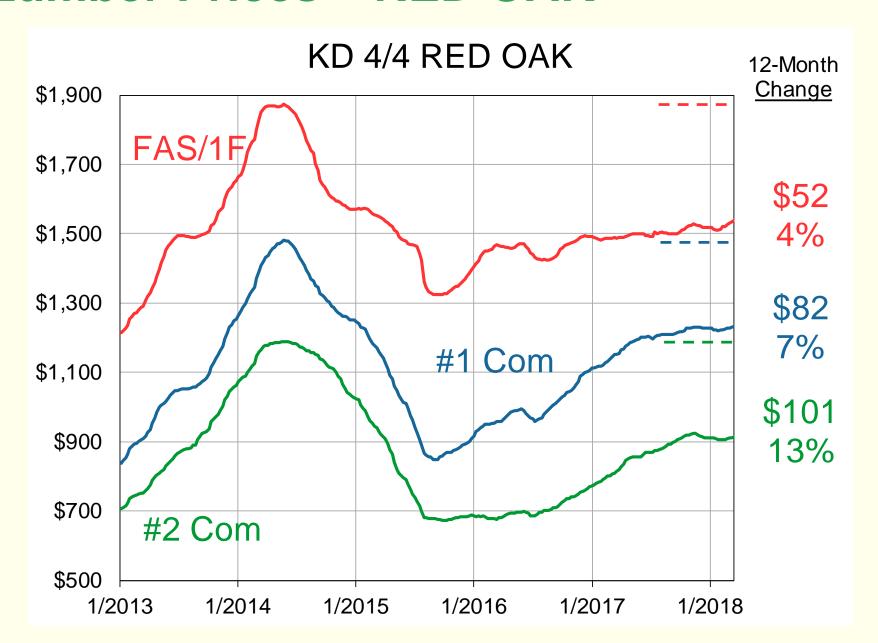
### **Lumber Prices – ASH**



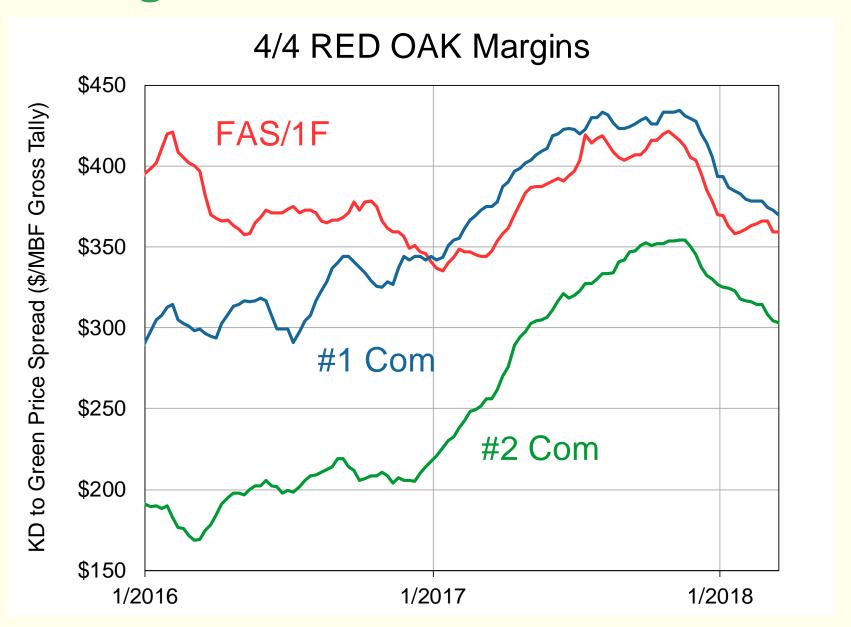
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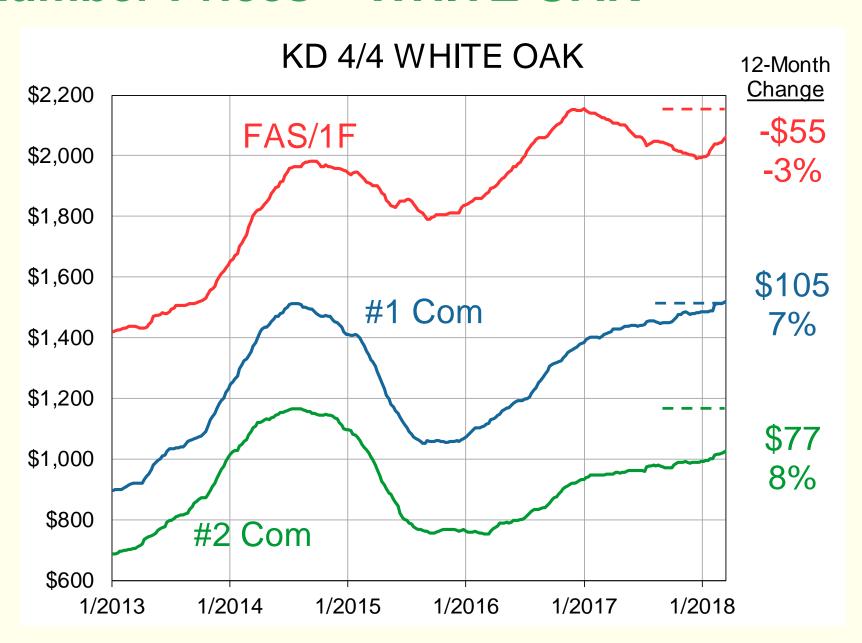
### **Lumber Prices – RED OAK**



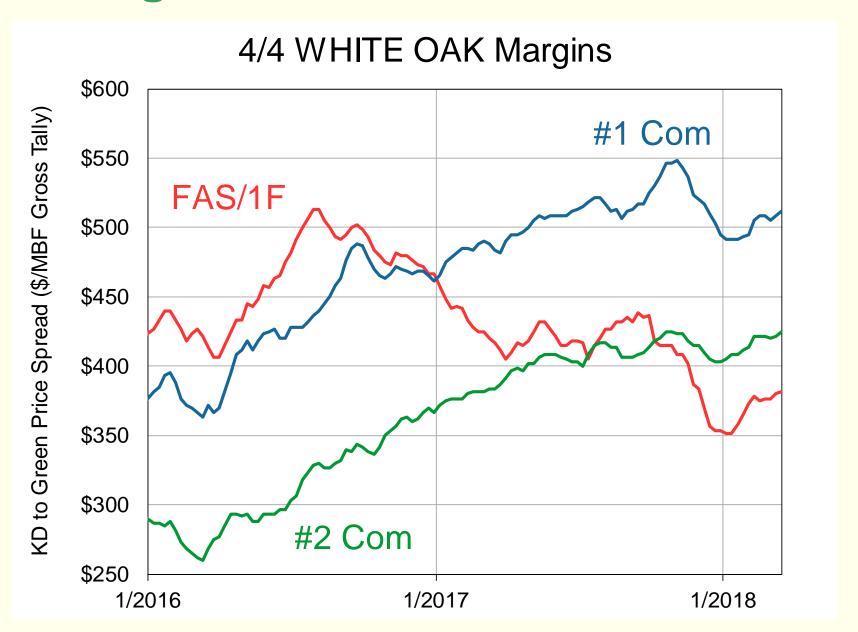
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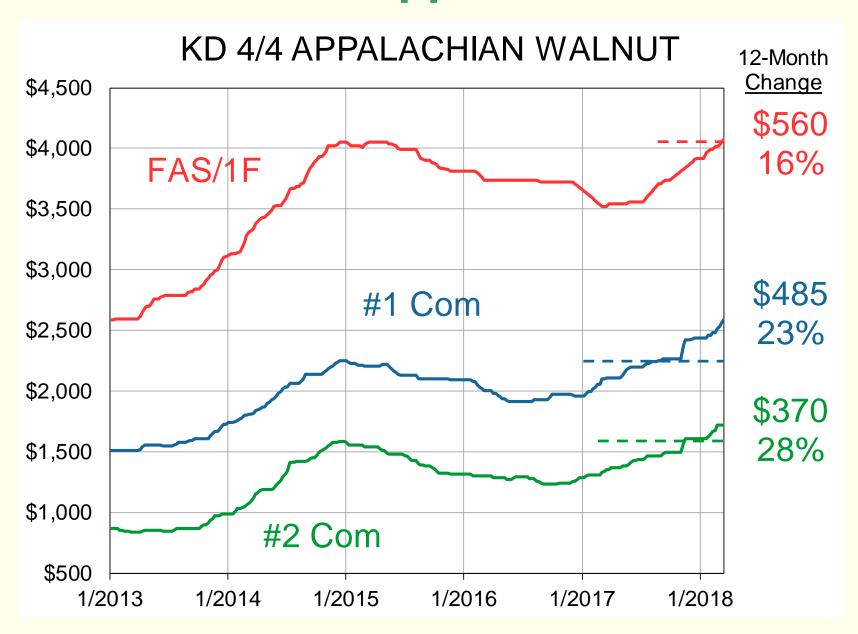
### **Lumber Prices – WHITE OAK**



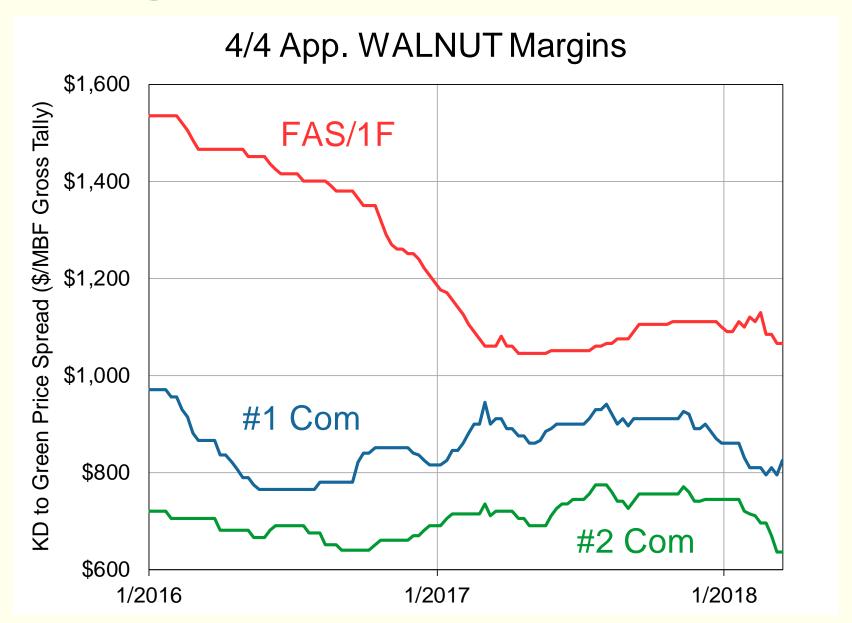
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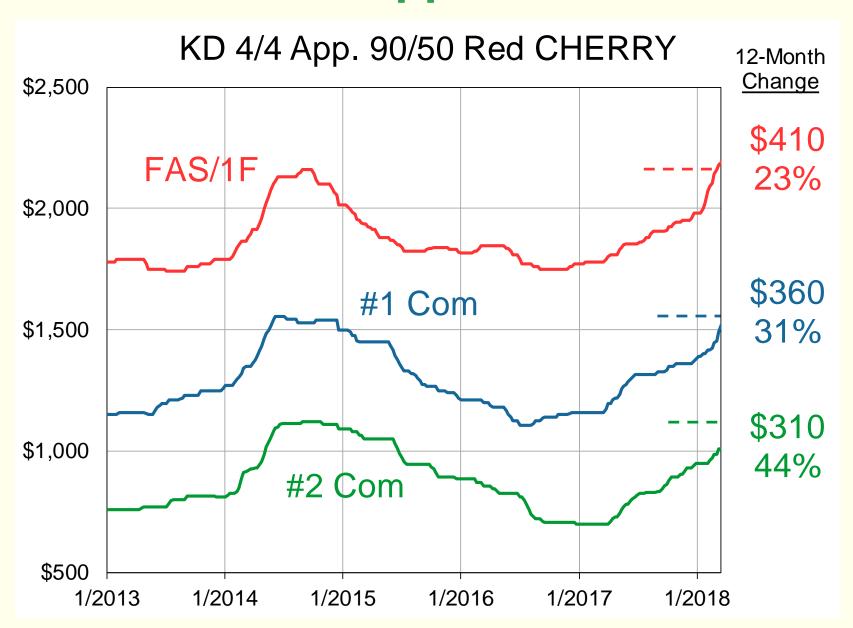
### Lumber Prices – App. WALNUT



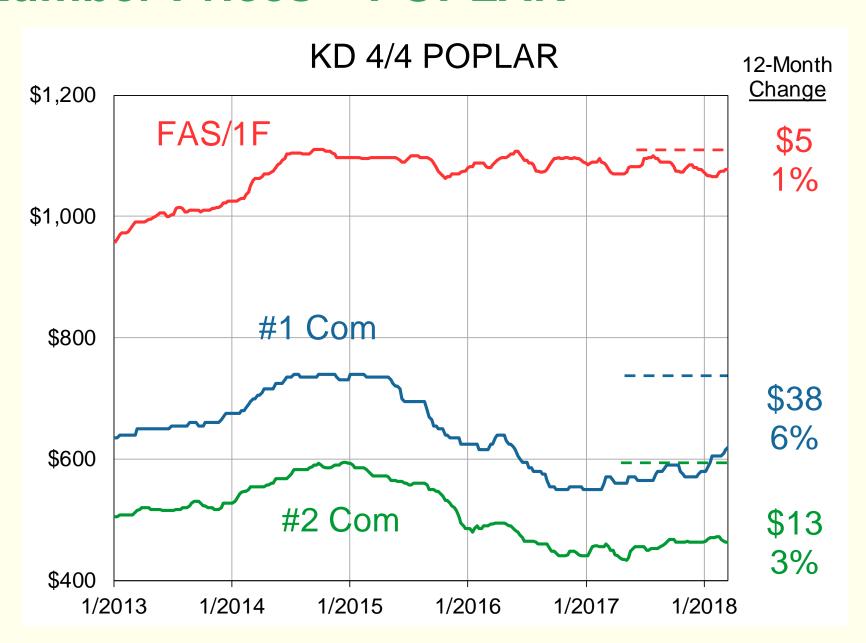
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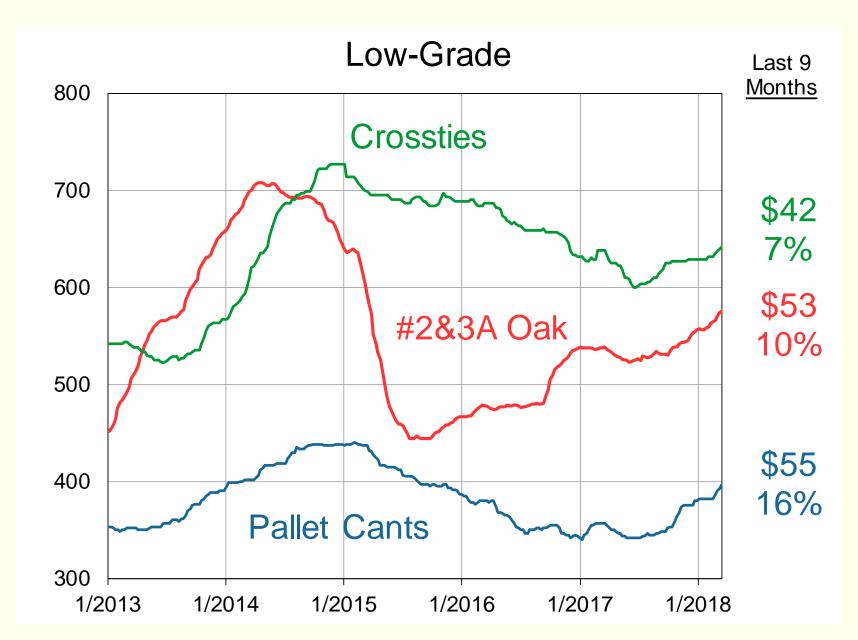
### Lumber Prices – App. CHERRY



### **Lumber Prices – POPLAR**



### **Low-Grade Prices**



### **Outlook Through Summer**

- Lumber prices firm to higher
  - Secondary mfg. ramping up
  - Stronger low-grade markets: cants, ties
  - Very strong log and lumber exports
  - Insignificant sawmill production increases
    - Log availability improved but not great, expensive
    - Labor, trucking issues

# Why Are Lumber Prices Stronger?

- Stronger domestic demand
- No lumber overproduction in a year+
- Stronger low-grade markets
- Record lumber exports two years running
- Tight log supplies/higher prices
  - Wet 1st half 2017, fall 2017, spring 2018
  - Log exports

# Why Are Lumber Prices Stronger?

### Lumber and Log Exports

WORLD
Red Oak
White Oak
Ash
Walnut

Lumber			
2015 2016 2017			
+3%	+18%	+18%	
-7%	+4%	+20%	
-7%	+15%	+4%	
-6%	+18%	+11%	

	Logs	
2015	2016	2017
-24%	+23%	+69%
-12%	-1%	+28%
+55%	+61%	+19%
+23%	-5%	+38%

CHINA

	Lumber			
	2015	2016	2017	
	+7%	+26%	+24%	
	-11%	+29%	+49%	
ſ	-3%	+26%	+4%	
	+6%	+63%	+20%	

	Logs	
2015	2016	2017
-29%	+46%	+99%
-28%	+9%	+89%
+87%	+83%	+22%
+6%	-4%	+78%

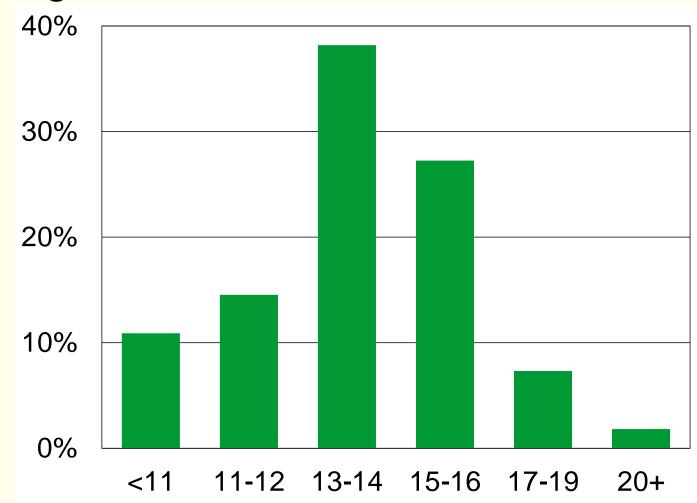


### The Concern

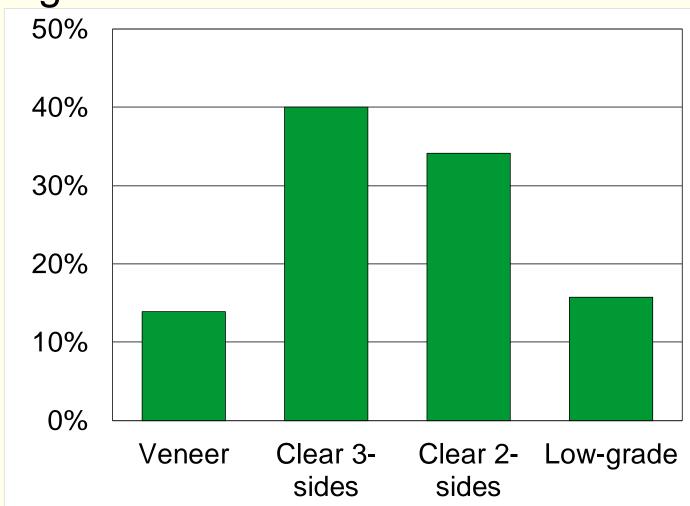
- U.S. sawmills struggling to afford logs
- Opting to export high-quality RO, WO, ASH, WAL, HIC, CH logs
  - "Get double the return than if I sawed them"
  - "Numbers say I should be exporting 90% of the logs I bring in."
- Increasing reports of Chinese buyers going direct to log yards and even bidding on timber sales

- Two weeks ago, surveyed almost 800 U.S. hardwood sawmill contacts
- Usable returns from 52 different mills

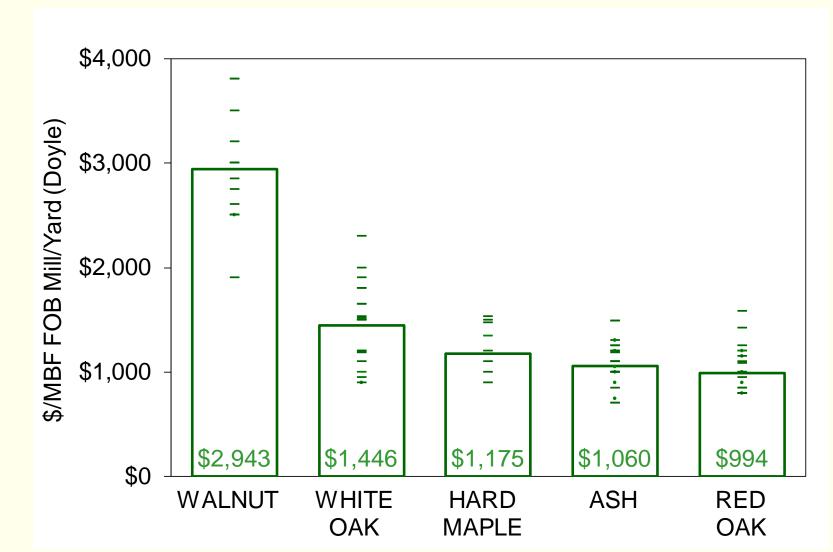
 What is the average small-end diameter of exported logs?



 On average, what is the grade mix of exported logs?



What are foreign buyers paying for logs?



What are foreign buyers paying for logs?

	Our	2017 USITC
_	Survey	Trade Data*
Walnut	\$2,943	\$3,170
White Oak	\$1,446	\$2,038
Ash	\$1,060	\$1,390
Red Oak	\$994	\$1,443

Our survey respondents said most logs were 13-16" and 2to 3-sides clear.

<sup>\*</sup>M3 converted to Doyle assuming 14" logs and 37% overrun. Trade stats include all logs, including veneer.

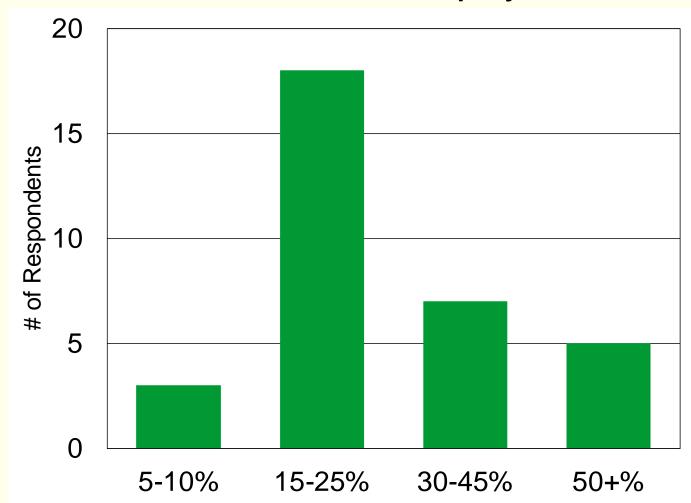
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 How much more are foreign buyers paying than American mills can afford to pay?



# Sawmill Survey - Outcompeted

- To what extent, if any, are foreign buyers outcompeting American buyers for timber and logs?
  - "This happens regularly and with increasing frequency...with all species except Soft Maple...and with all log grades from 0-sides clear to veneer."
  - "Foreign markets are taking at least 30% of the logs that once went through our mill."
  - "Biggest problem is with Walnut and Ash, but it is increasing with Red and White Oak"

### Sawmill Survey – Outcompeted

- "We cannot win timber bids because our competitors are buying for export."
- "The volume accelerated in 2017...and they pay 50% more for 10" pallet-grade logs than we can afford to pay."
- "Local buyers with strong export markets frequently win the timber sales with good Oak, Ash, Cherry and Walnut."
- "We've been outbid by 20-25% on every large timber sale of good quality Oak and Poplar in the last 2 years."
- "Not at all" [foreign buyers not outcompeting]

### Sawmill Survey – The Impacts

### Log Exports Have...

- Decreased profitability for 70% of sawmills
  - 30% say log exports have increased profitability
- Limited log access to 83% of mills
  - 77% say it is getting worse
- Raised log prices for 98% of mills
  - 90% say it is getting worse
- Reduced sawing volume for 70% of mills
  - 50% say it is still declining
- Forced shifts in species sawn at 62% of mills
  - 50% say it is getting worse

# Sawmill Survey – How and Why?

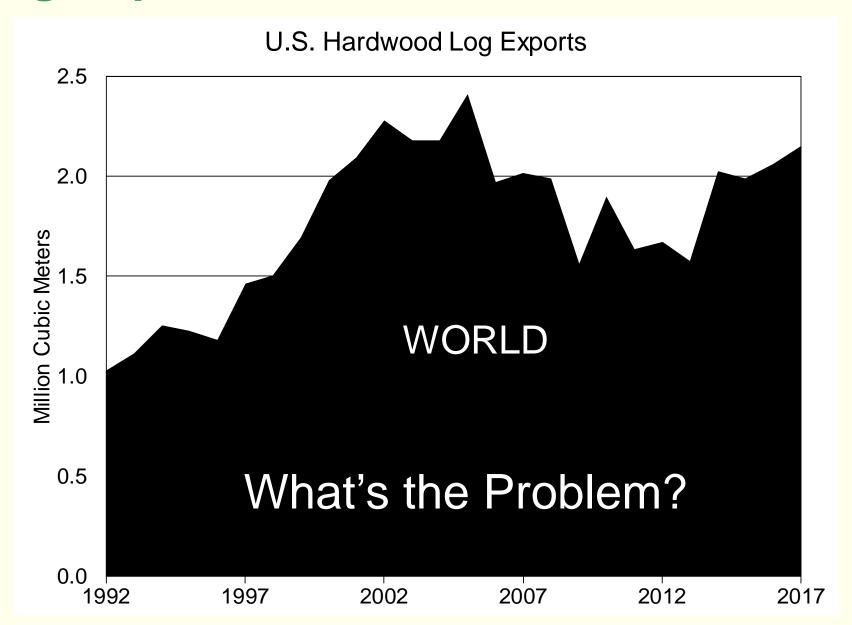
- How (and why) are foreign buyers paying more for logs than they could pay for the equivalent volume of lumber?
  - "Buyers can't get the thicknesses and widths they want from U.S. mills"
  - "They are trying to control raw material supply; then they will crash log prices"
  - "To control the market and to control the top price on lumber"
  - "Their processing costs are lower"

# Sawmill Survey – How and Why?

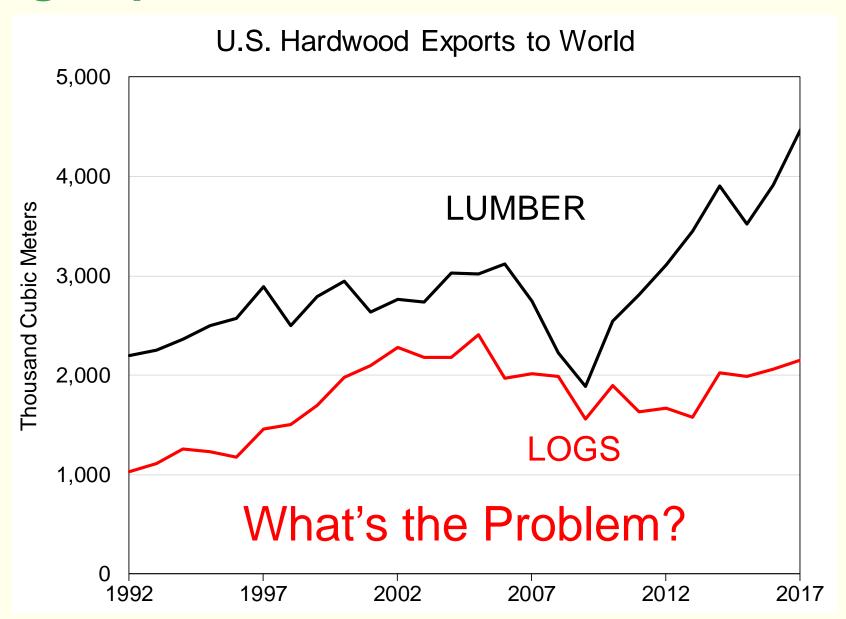
- "They are doing this to assure the supply and drive out competition, regardless of their sawmill needs or costs"
- "They are being subsidized by their governments to keep their people working"
- "The VAT tax the Chinese pay on imported lumber is 17%; the tax on logs is only 11%"
- "They want to put enough U.S. sawmills out of business that they can control the market"
- "Russia and other suppliers have slowed or stopped log shipments to China, so the Chinese focus has turned to the U.S."



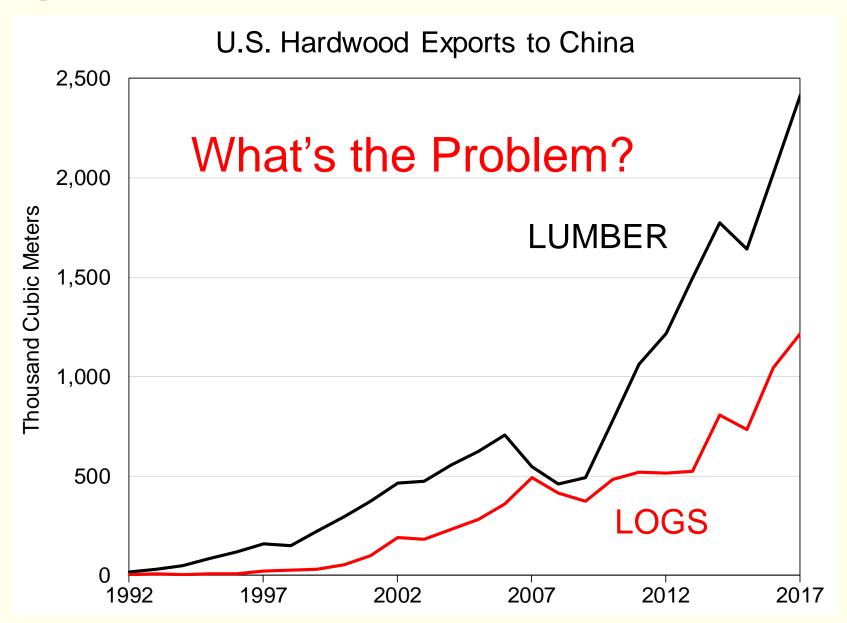
### **Log Exports – What Problem?**



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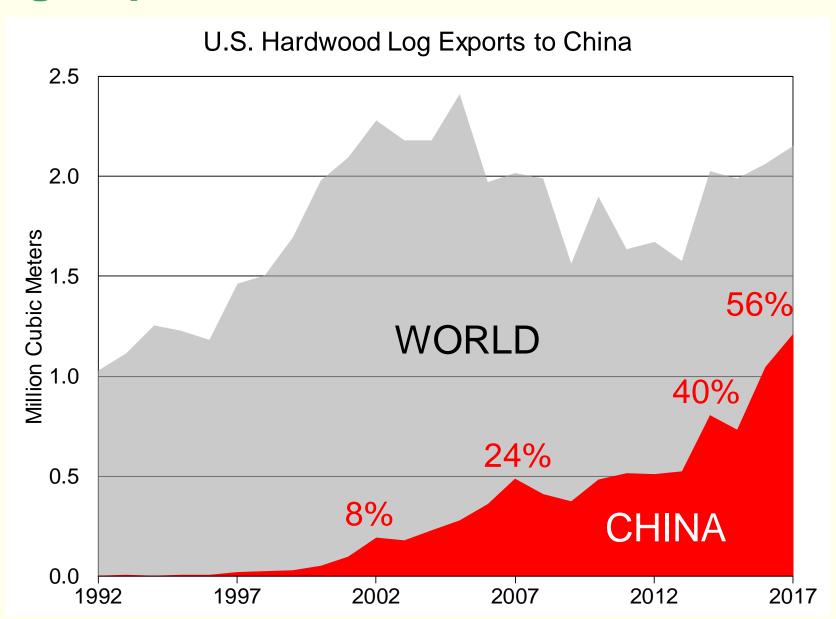
### Log Exports – What Problem?



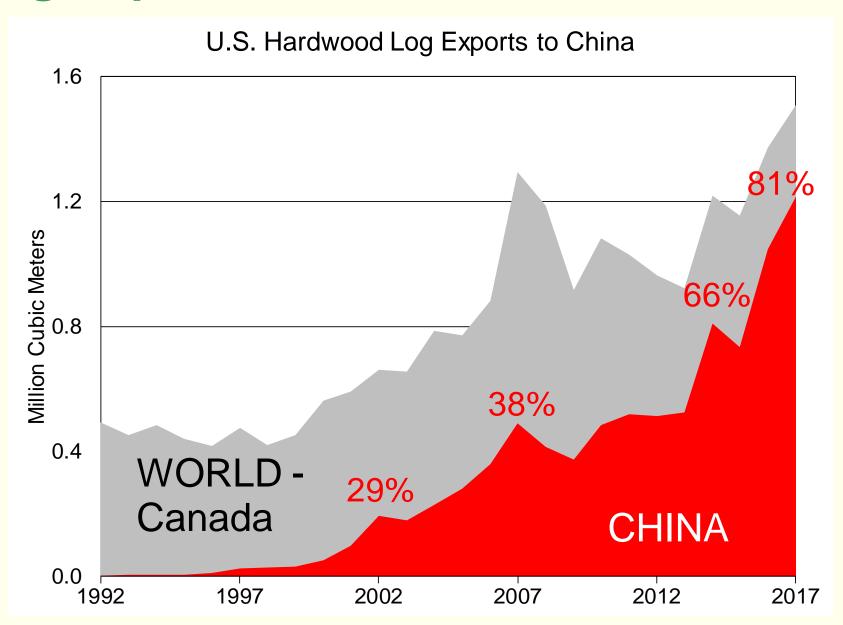
#### The Problems Are...

- Log shipments increasingly <u>concentrated</u> in one market
- Log exports of key <u>species</u> have exploded in 2017
- Shift in the <u>quality</u> and <u>value</u> of logs being exported
- Larger percentage of resource mix being shipped as logs

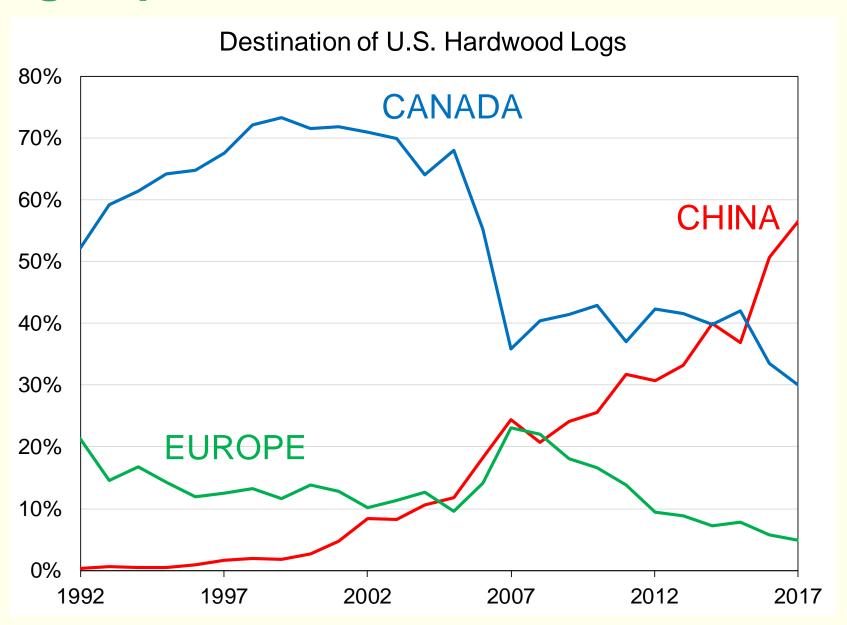
#### **Log Exports – 1. Market Concentration**



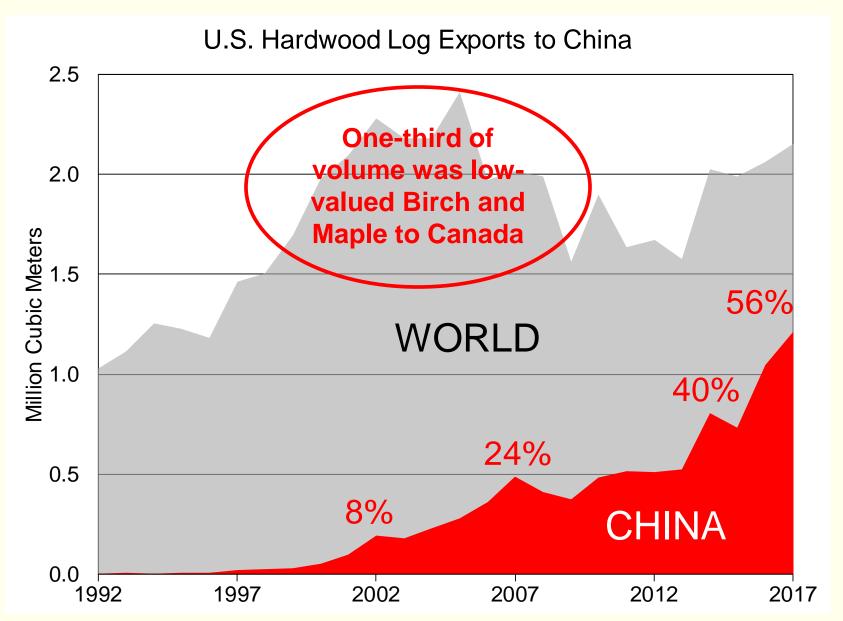
#### **Log Exports – 1. Market Concentration**



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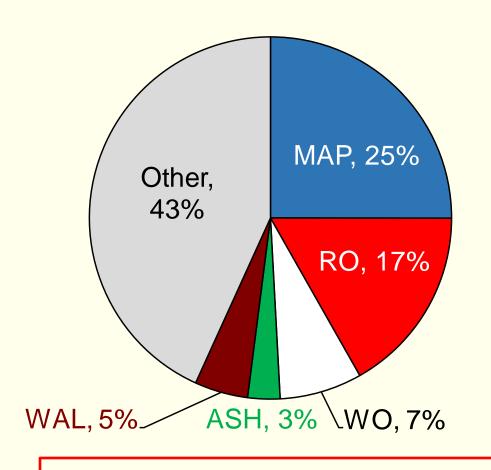


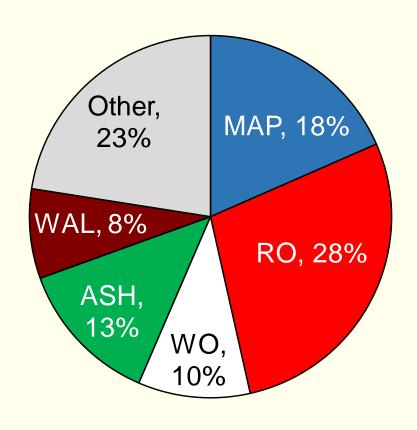
# Log Exports – 2. Species Shift



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2005 2017

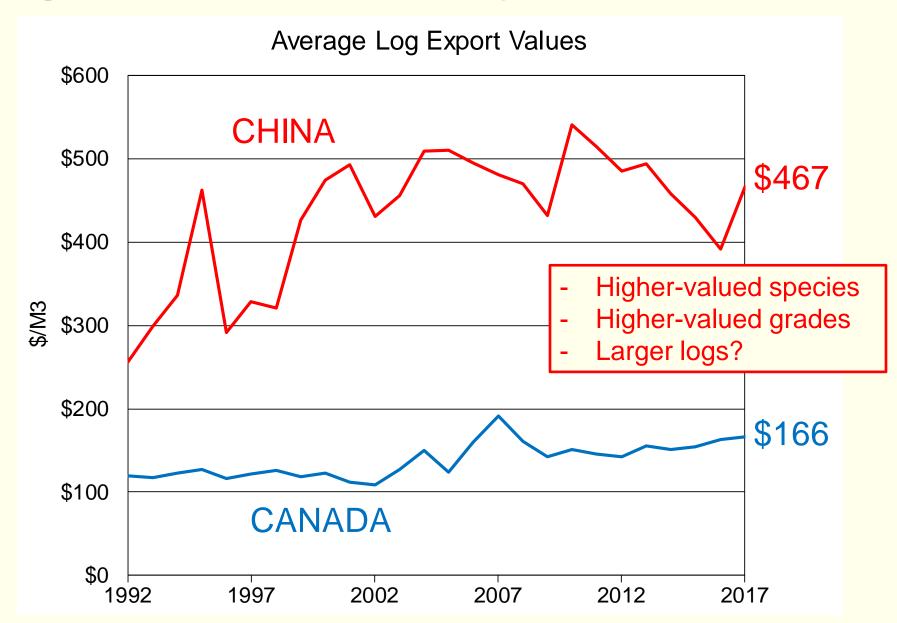


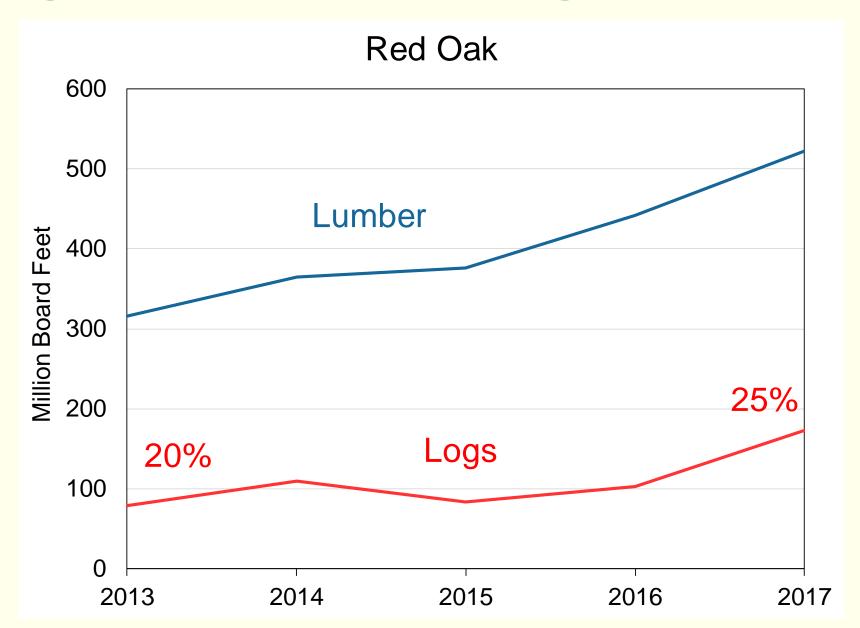


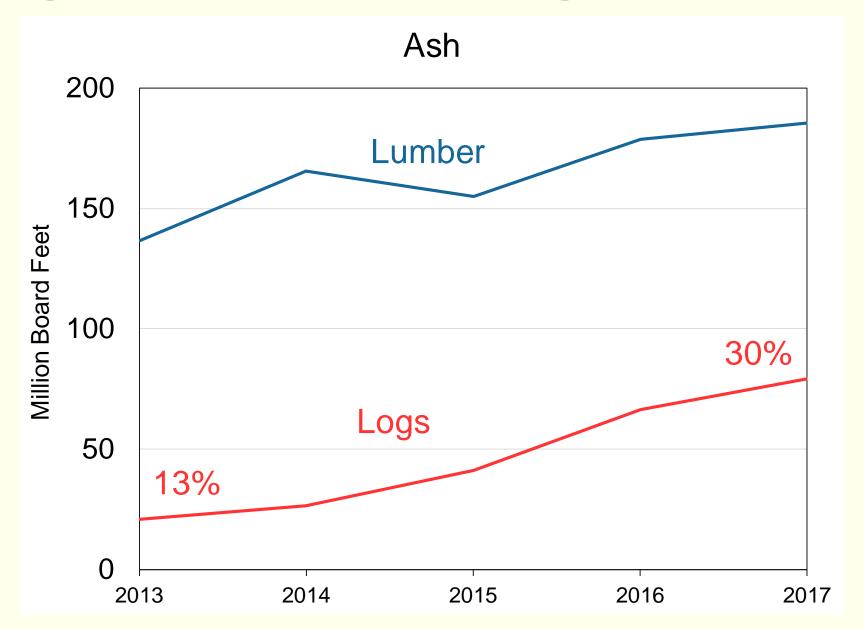
RO, WO, ASH, WAL

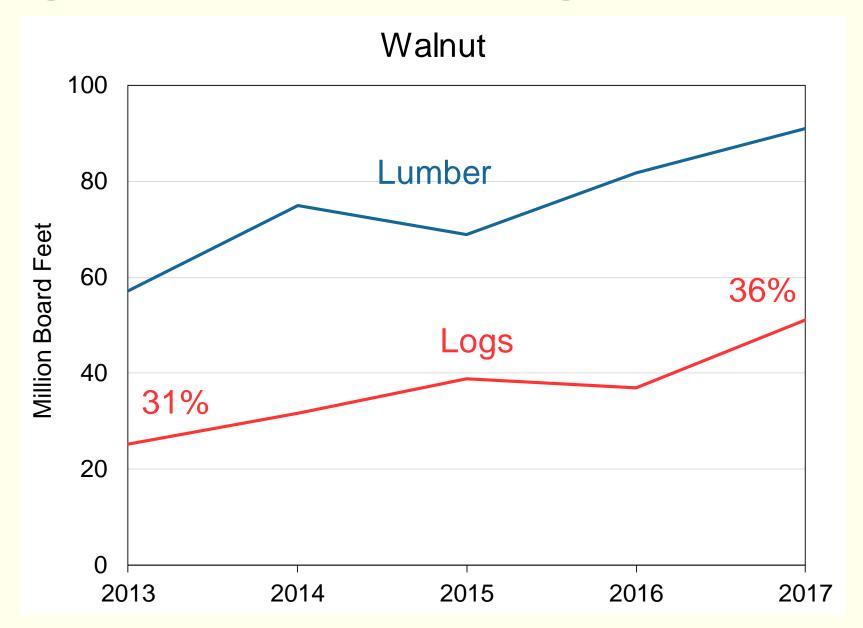
Vol (M3) 765,000 Share 32% 1,295,000 60%

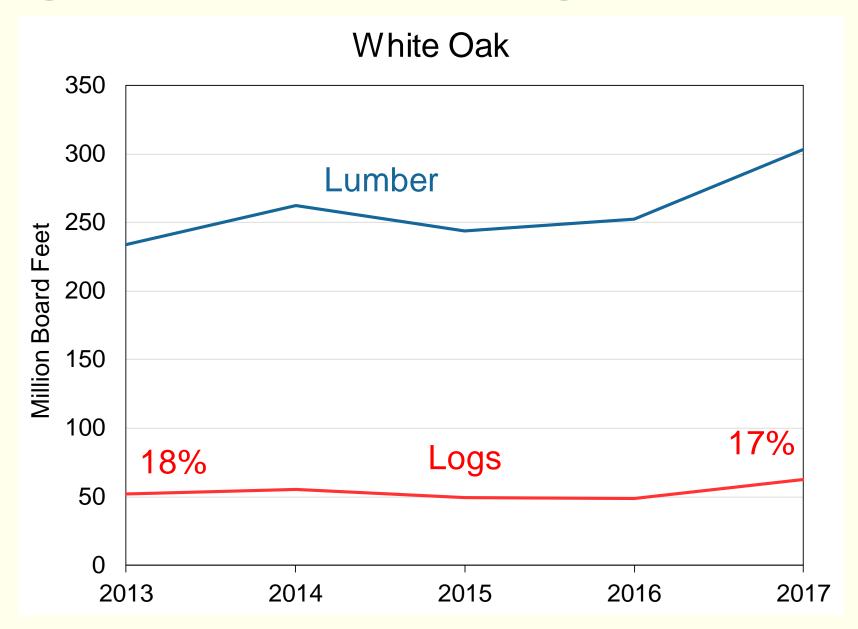
### Log Exports – 3. Quality and Value

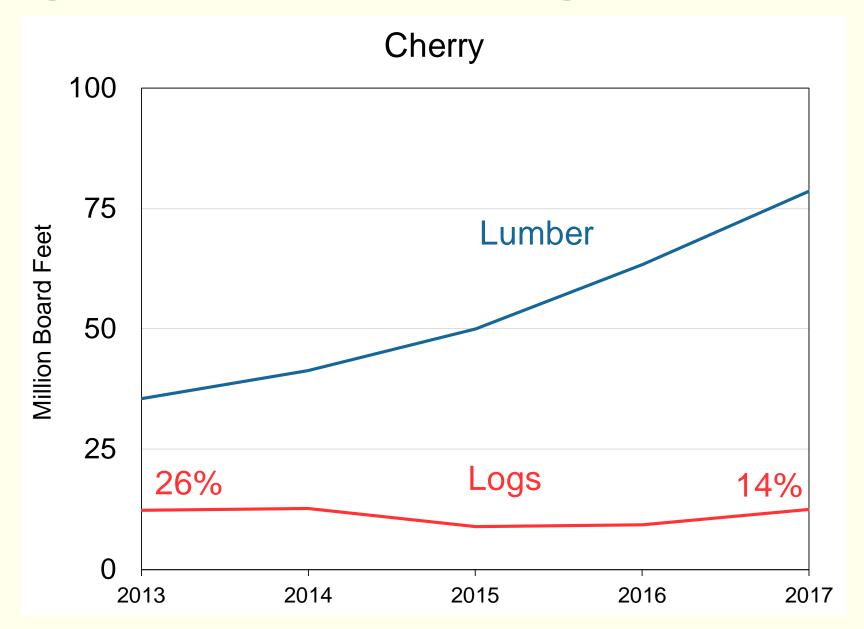


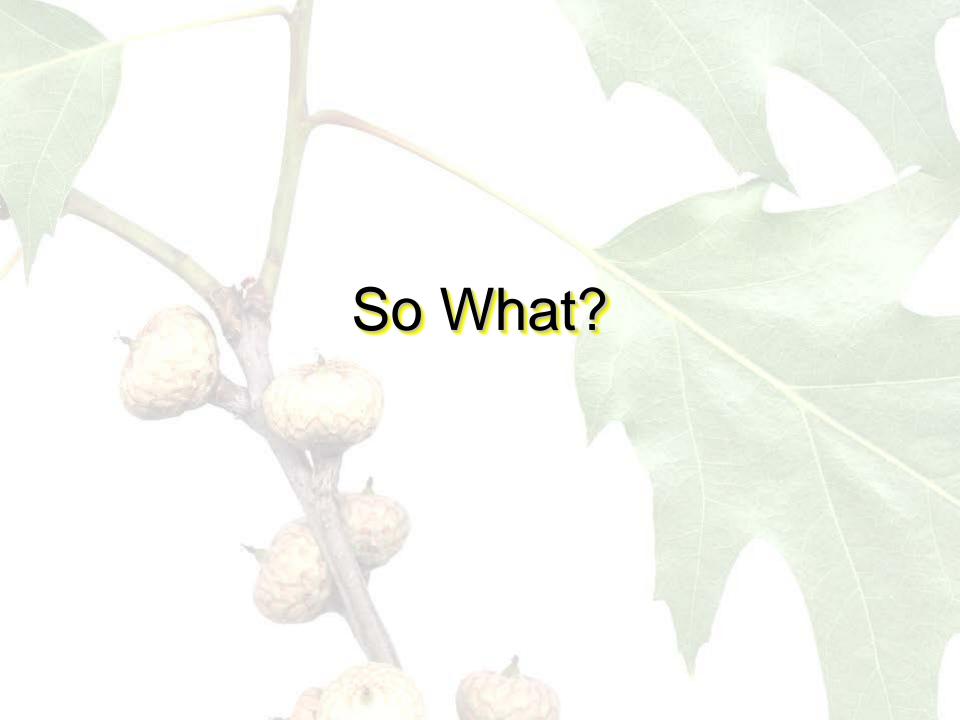








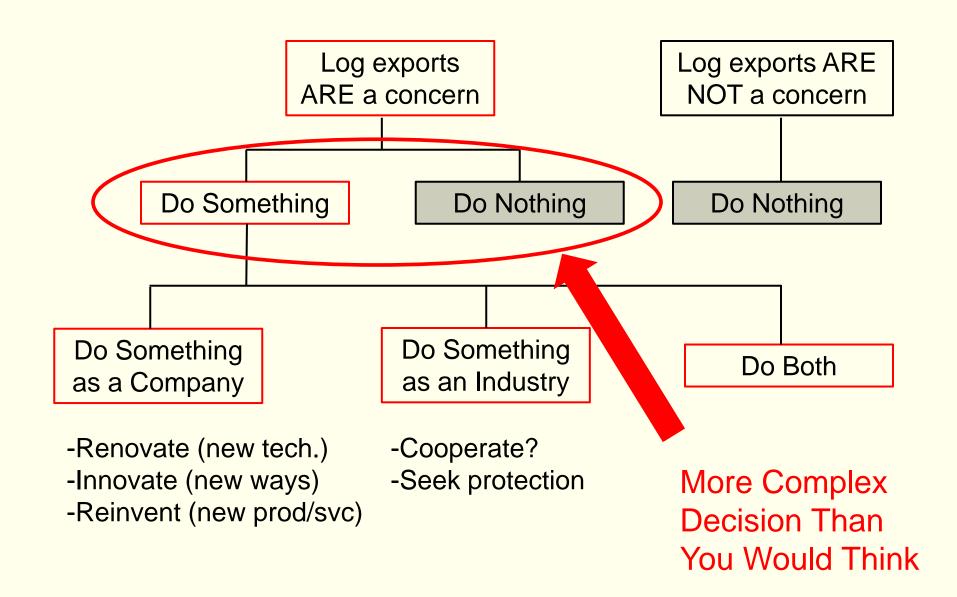




#### So What?

- Industry is concerned
- Government stats confirm rapid rise of log export volumes of key hardwood species
- Not far fetched to suggest that—on the current path—this industry will look radically different in 10 years
- What do we do?

#### **Decision Tree**



# Why Might We Do Nothing?

- Don't see it as a major problem
- Don't see it as a major problem, <u>yet</u>
- Don't know what to do
- Don't think the trend can be stopped
- Don't think we can stop it
- Don't think we <u>should</u> stop it
- Too costly to do something
- Don't agree with "do something" options
- Divided industry can't/won't cooperate

# "Do Something" Options

- Outright Log Export Ban
  - Most instinctive response
  - Ban would be problematic on many fronts
- Temporary Ban
  - To give U.S. companies time to adapt
  - Would they?
- Selective Ban
  - From public lands
  - To specific countries

# "Do Something" Options

- Quotas (Limit allowable export volume)
  - Overall
  - By country
  - Conditional/flexible based on mkt conditions

- Tariffs on exported logs
  - We don't have to stop log exports, we just have to level the playing field so U.S. mills can compete

### **Arguments FOR Export Restrictions**

- From the sawmill perspective
  - Less competition for logs, lower costs
  - Higher lumber export volumes
  - Increased competitiveness in world markets
- From the secondary mfg. perspective
  - Increased lumber availability
  - Lower lumber prices
  - Increased competitiveness in foreign markets (if lower production costs)

#### **Arguments FOR Export Restrictions**

- Govt. already restricts property rights
  - zoning, harvesting/enviro regs., ESA, eminent domain
- Necessary to achieve <u>fair</u> trade
  - If China has unfair or unethical advantages
    - Currency; environmental regs.; working conditions/safety; taxation; VAT taxes designed to favor raw material imports over finished goods
- U.S. restricts softwood log exports to protect Western producers
  - No fed. logs west of 100<sup>th</sup> merid. since 1974

### **Arguments FOR Export Restrictions**

- Long-term industry survival at stake
  - Is it more important to uphold our "values" or save our businesses?
- Besides, other countries—including developed countries—increasingly restricting log exports to support their industries

#### **Arguments AGAINST Exp. Restrictions**

- Tramples private property rights
  - Limits revenue
  - Reduces property values
  - Favors manufacturers over landowners
- "Un-American," "protectionist"
  - Impinges on free trade
- Disincentivizes investments in forest management; incentivizes development
- Foreign markets may retaliate and restrict lumber shipments

### **Arguments AGAINST Exp. Restrictions**

- Any benefits may be short-lived
  - Logs
    - Short-term: increased availability/price drops
    - Mid-term: landowners pull timber off market
    - Long-term: mills have to pay more to entice landowners to sell
  - Lumber
    - Short-term: increased exports and prices
    - Mid-term: foreign buyers seek substitutes
    - Long-term: lumber prices drop to entice buyers

#### Would Restrictions Save the Industry?

- Export ban cannot undo global pull of manufacturing to least-cost regions/nations
- Doing so would require <u>ongoing</u>, <u>external</u> market controls
- But, those external tariffs/barriers keep consumer goods prices elevated and encourage substitution, which defeats the purpose of the barrier

#### Or Just Delay Its Decline?

If We Can't or Won't Control Log Exports, What Is the Future for a U.S. Sawmill?

### **Long-Term Sawmill Outlook?**

- IF sawmills can't buy logs at prices at which they can profitably produce lumber and/or
- <u>IF</u> exporting logs remains more profitable than sawing them...
  - Will we need as many domestic sawmills?
  - Will they look the same in 10 years?
  - What can today's mills do to continue to thrive? Three potential options...

#### Long-Term Sawmill Outlook?

- 1. Renovate/Innovate to survive as one of remaining sawmills
- 2. Reinvent your company
- 3. Hang it up
  - Voluntarily, or
  - Because you failed to pick one of the first two

#### Renovate

- Upgrade, modernize technology
- Make the same things in essentially the same ways, but more efficiently
- Can technology overcome advantages of producers in other countries?
  - Chinese sawmills are behind but will catch up
- Technology advances typically provide only incremental improvements
- Nothing radically new on the horizon

#### **Innovate**

- Find new ways to make lumber; or
- Make <u>innovative wood products</u> to better meet global customer needs
  - S4S lumber
  - Components
  - 19 or 20mm thickness (3/4)
  - CLT
  - Thermally modified lumber
- However, these are still "commodities" subject to global competition

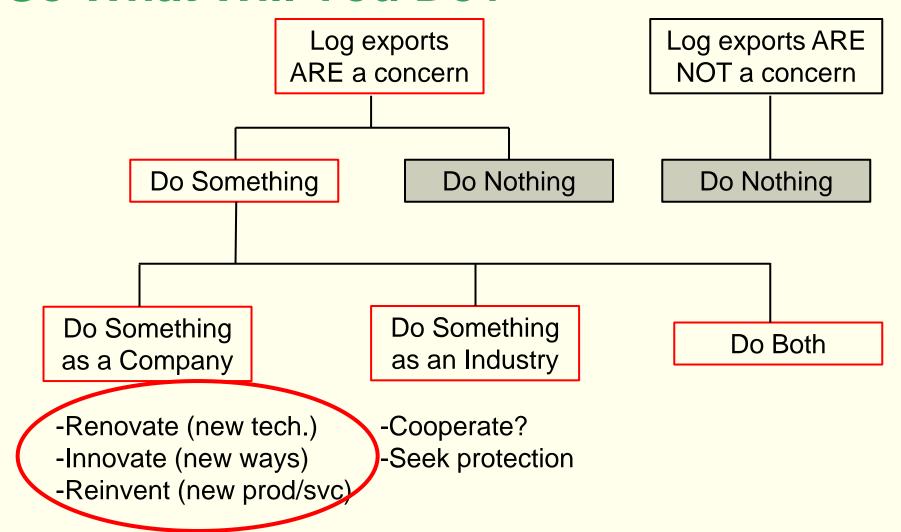
#### Reinvent

- Make or sell something <u>other than</u> lumber and wood products
  - Change industries
  - Change position in industry
- Leverage existing strengths (people, technology, knowledge, capital) into products and services not as easily reproduced elsewhere

#### Reinvent

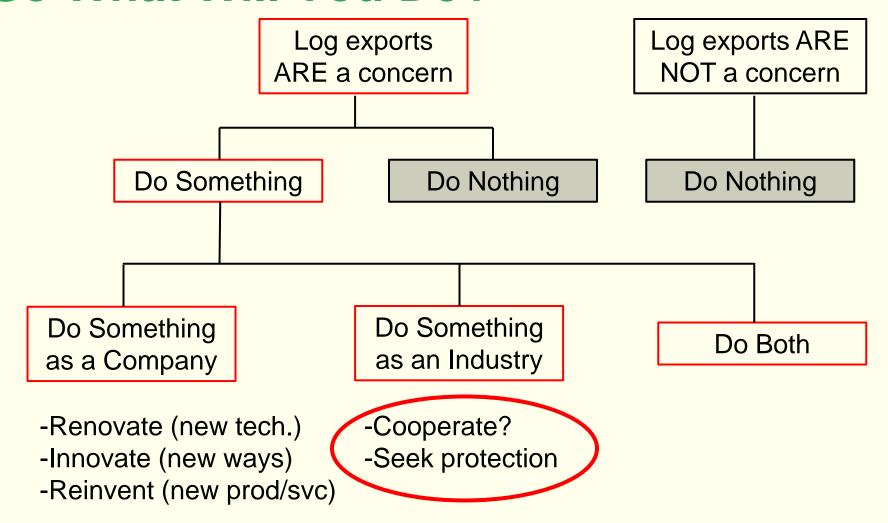
- What might those products/services be?
- The furniture industry path?
  - Invest in/contract with Chinese sawmills
  - Retain marketing & distribution functions
- Abandon sawing, transform into
  - Log procurement agency for foreign sawmills
    - Procure, fumigate, phyto, transport
  - Independent distributor of foreign lumber
- ???? Tomorrow's industry leaders are already working this out

#### So What Will You Do?



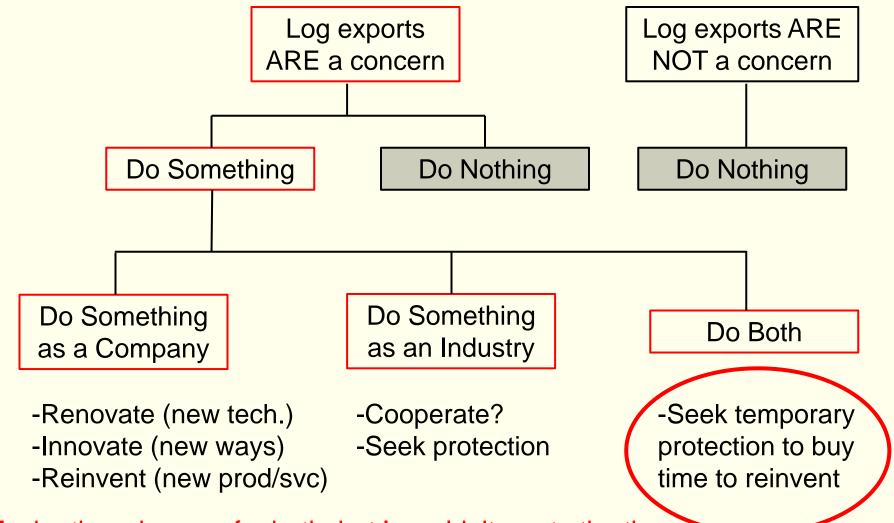
Everybody ought to be on this spectrum, somewhere, regardless of your thoughts on log exports. It's just good business and it may be your only defense against rising log exports.

#### So What Will You Do?



Up for debate, certainly. But, it will be a long, tough fight. Either need to get on it soon, or drop it as an option.

#### So What Will You Do?



Maybe there is room for both, but I wouldn't waste the time and energy seeking government protection if you don't intend to leverage whatever time it buys you to re-tool or reinvent.

# Thank You!



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