

FEA Economic Outlook

Presented to HMA National Conference Savannah, Georgia March 22, 2019

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US Macroeconomic Landscape



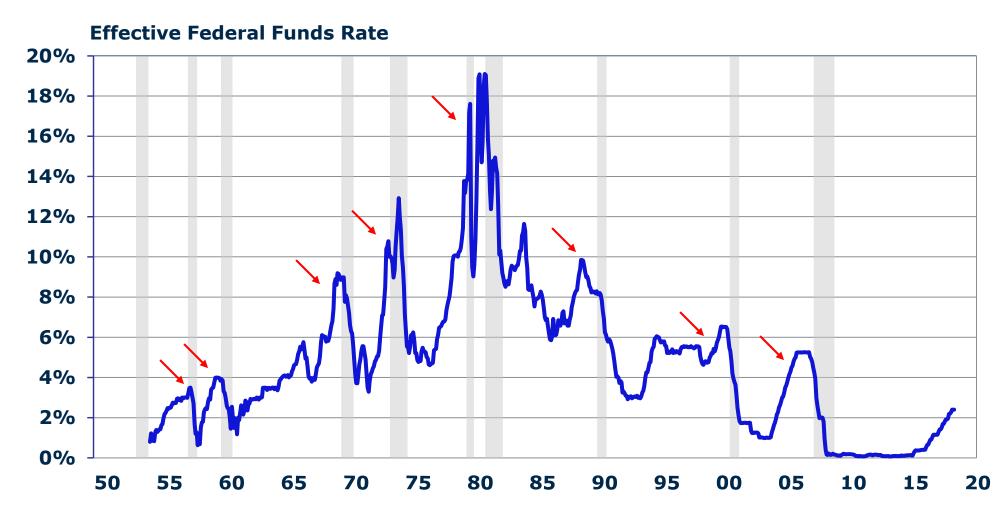
Small Business Confidence Waning From Record High







Economic Expansions Do Not Die in Their Sleep, They Are Murdered by the Fed





The Yield Curve Sending Ominous Signal





70 72 74 76 78 80 82 84 86 88 90 92 94 96 98 00 02 04 06 08 10 12 14 16 18



Bond Market Participants Expect Low Inflation Over Next Decade

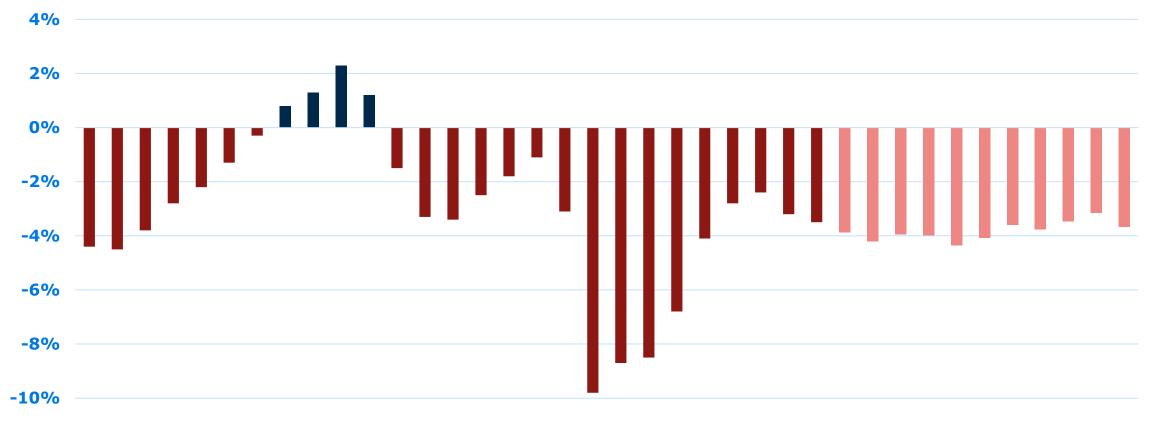
Expected Rate of CPI Inflation over 10-Year Horizon





Federal Budget to Remain in the Red Despite Strong Economy

US Federal Budget Balance as a Percent of GDP



Source: Congressional Budget Office, January 2019 Projections

91 92 93 94 95 96 97 98 99 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28



-12%

Real Oil Prices Spiked Prior to Five of the Last Six Recessions

Price per Barrel of WTI Crude in \$2017





New Home Inventories Bear Watching

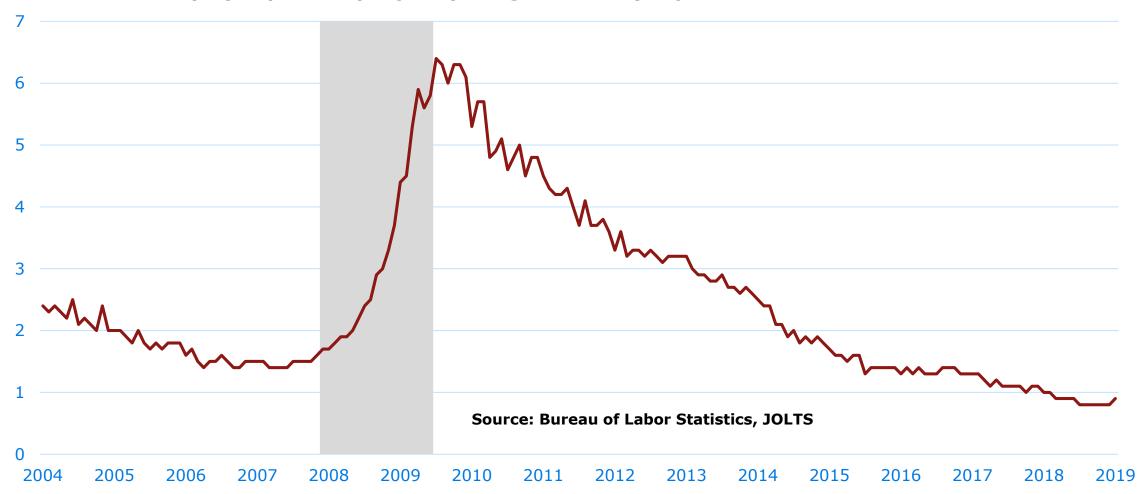
New Home Inventory, Months of Supply





Job Market is Tight as a Drum

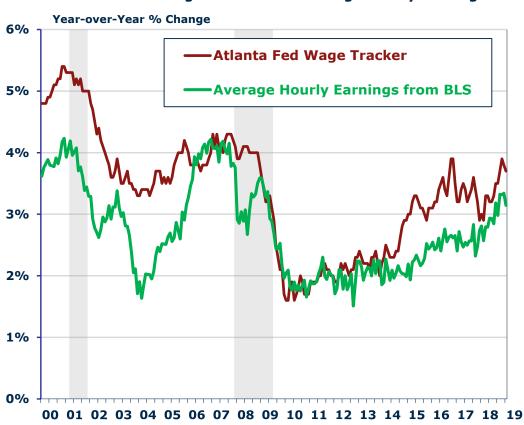
Number of unemployed persons per job opening, seasonally adjusted





Main US Wage Indices Finally Gaining Momentum

Atlanta Fed Wage Tracker and Average Hourly Earnings



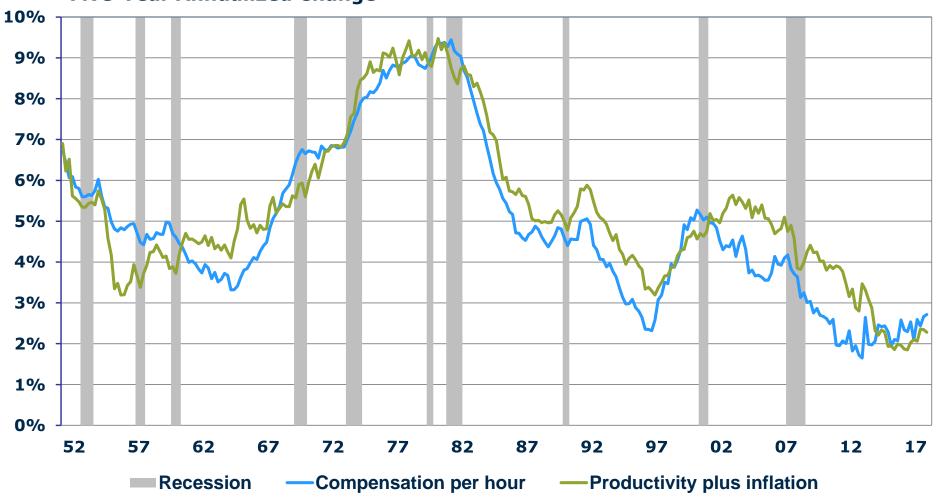
Employment Cost Index - Wages and Salaries





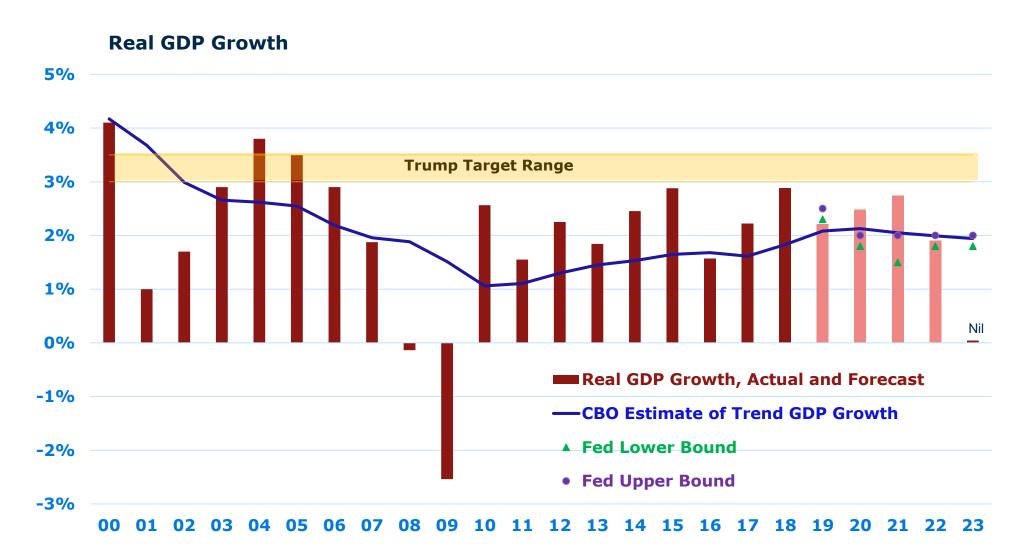
Compensation Tracks Productivity (plus Inflation)







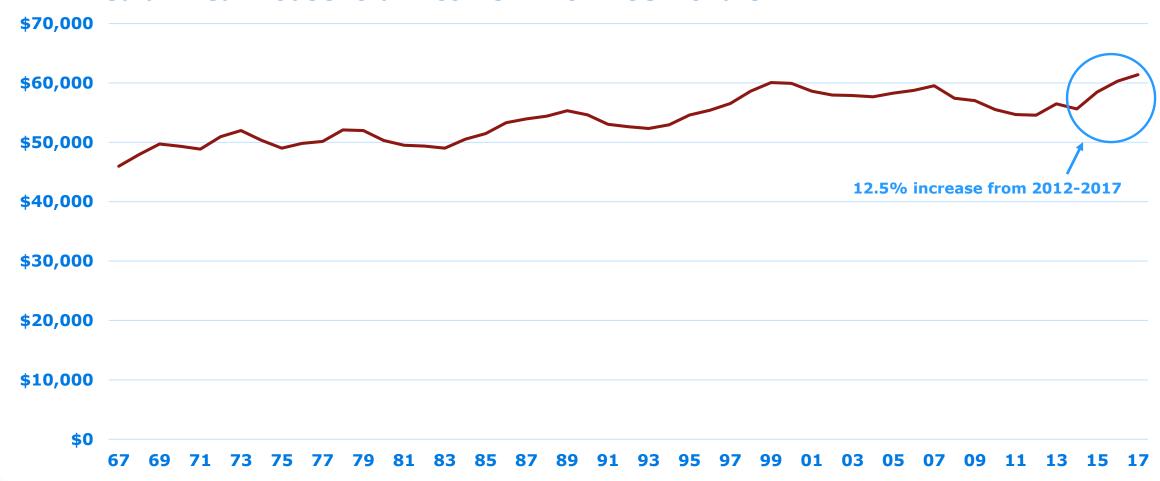
Real GDP Growth Will Slow in 2019





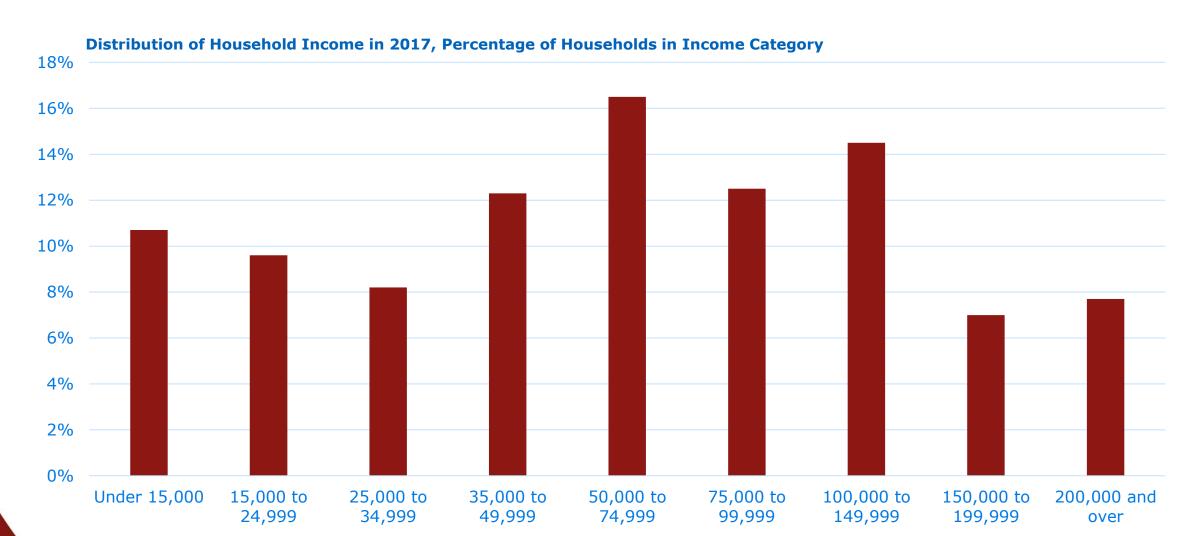
Real Household Incomes Have Rebounded

Median Real Household Income in 2017 US Dollars





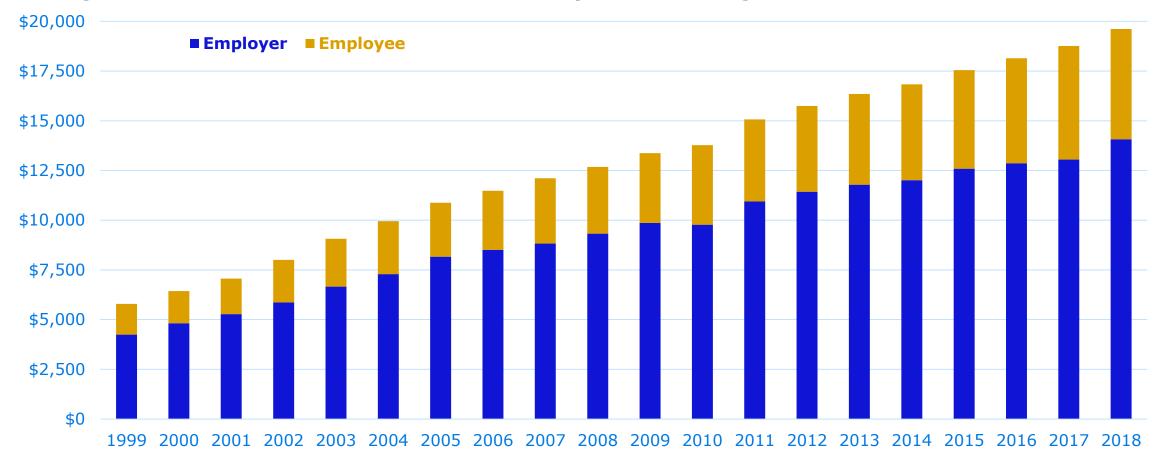
Fewer Than 30% of US Households Earned More than \$100K in 2017





Health Care Premiums Approaching \$20K per Family

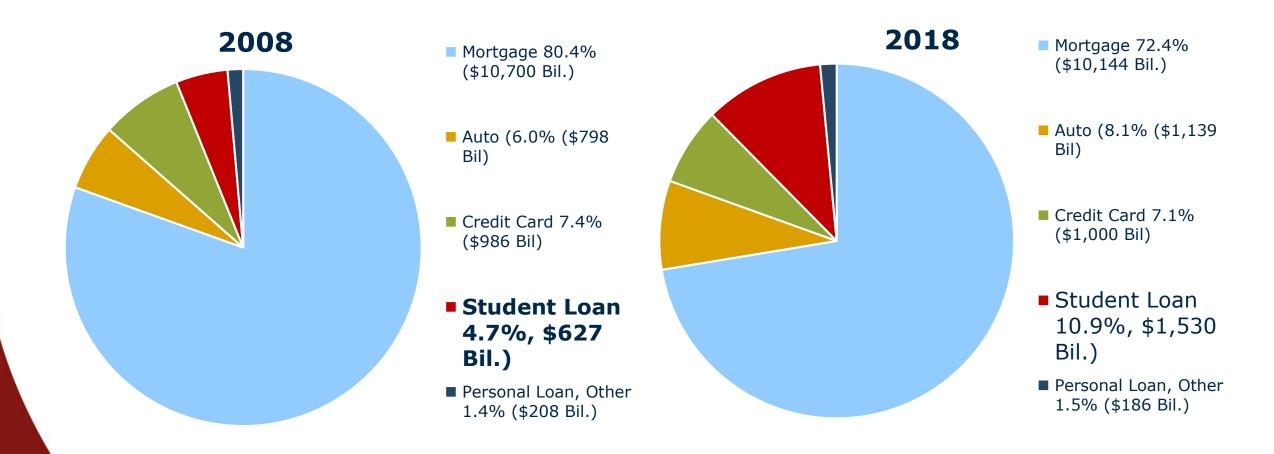
Average Annual Contributions to Premiums for Family Health Coverage



Source: Kaiser Family Foundation



Student Loan Share of Total Debt Has Doubled

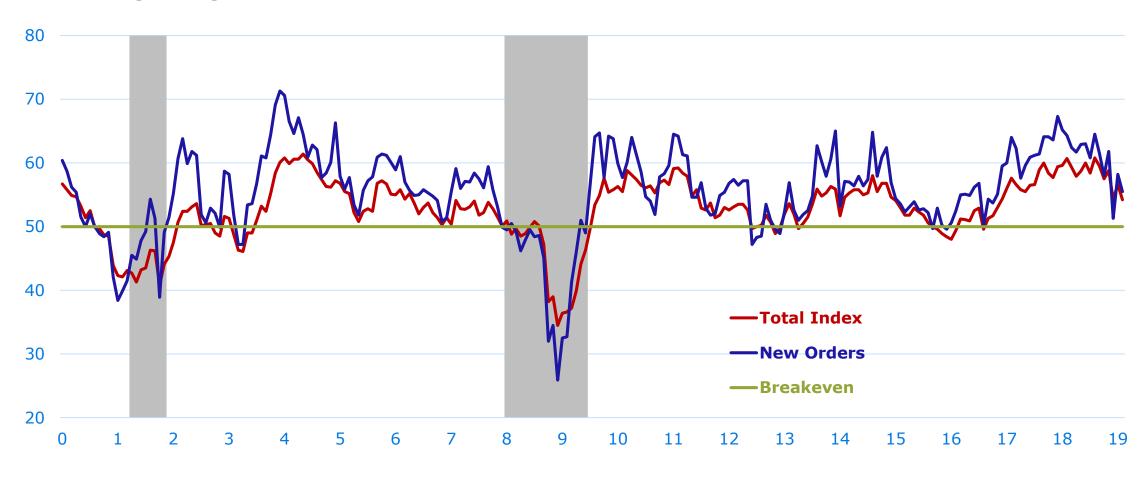






Purchasing Managers' Indices Show Manufacturing Sector is Slowing

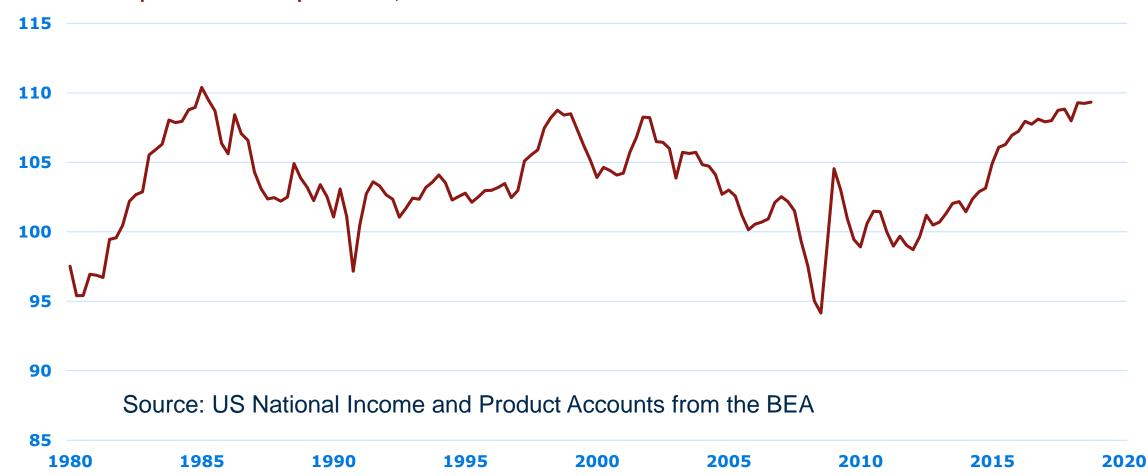
Purchasing Managers' Indices, Breakeven Level = 50





US Exports are Getting More Expensive

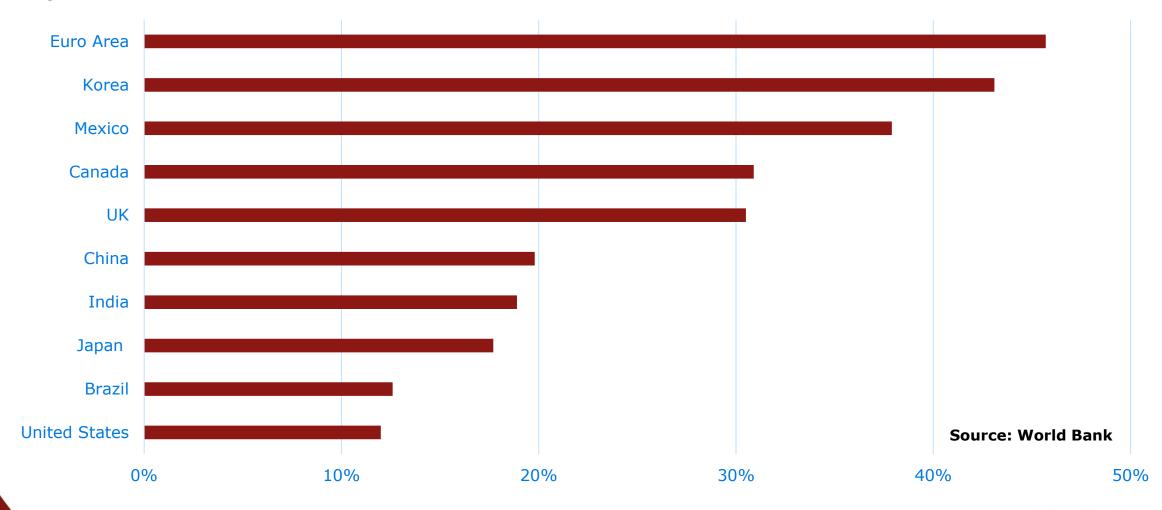
Ratio of Exports Prices to Import Prices, 2012 = 100





Trade is a Small Share of US Economy

Exports as a Percent of GDP

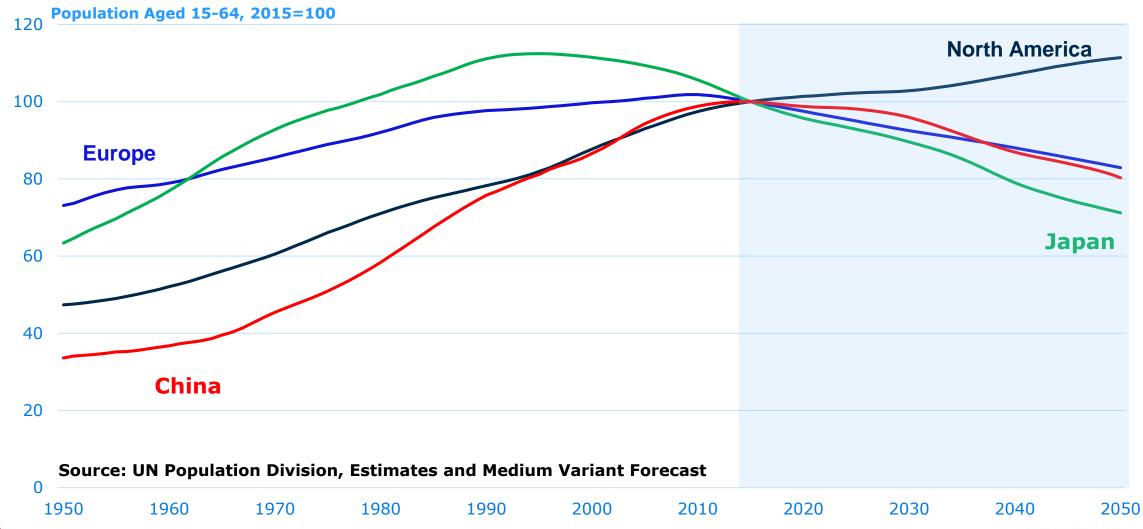




International Issues



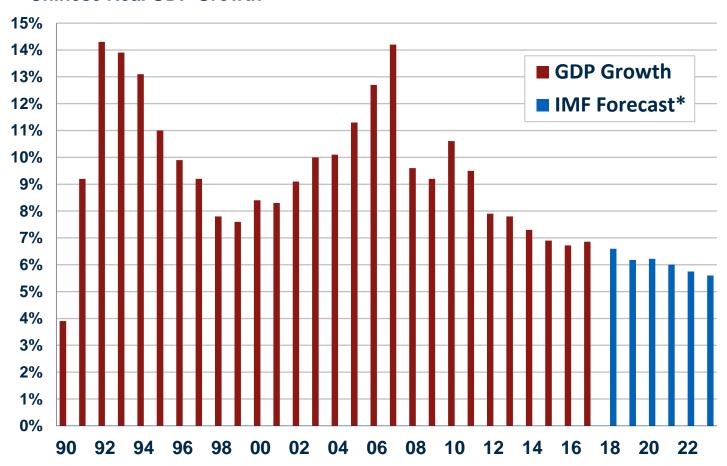
North American is Only Major Economy With Growing Working-Age Population





Chinese Growth is Slowing

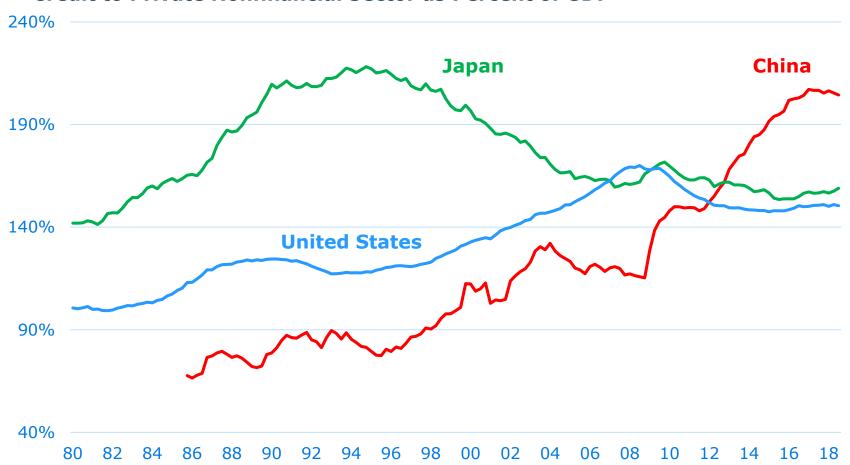
Chinese Real GDP Growth





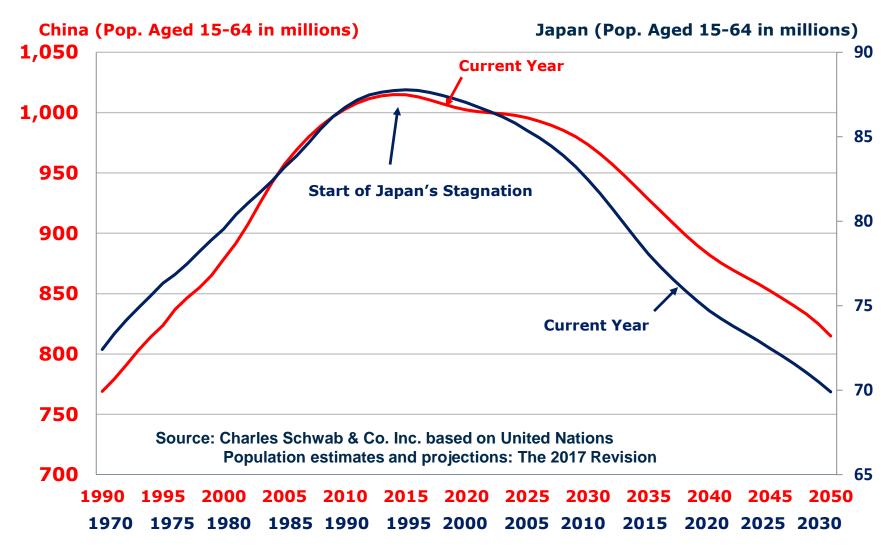
China's Debt Has Soared Since the GFC

Credit to Private Nonfinancial Sector as Percent of GDP



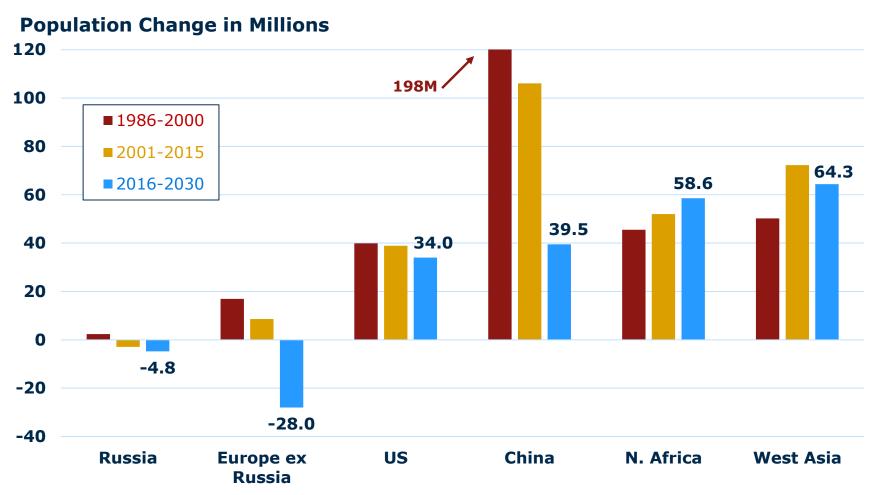


China's Working Age Population Following Japan's Lead





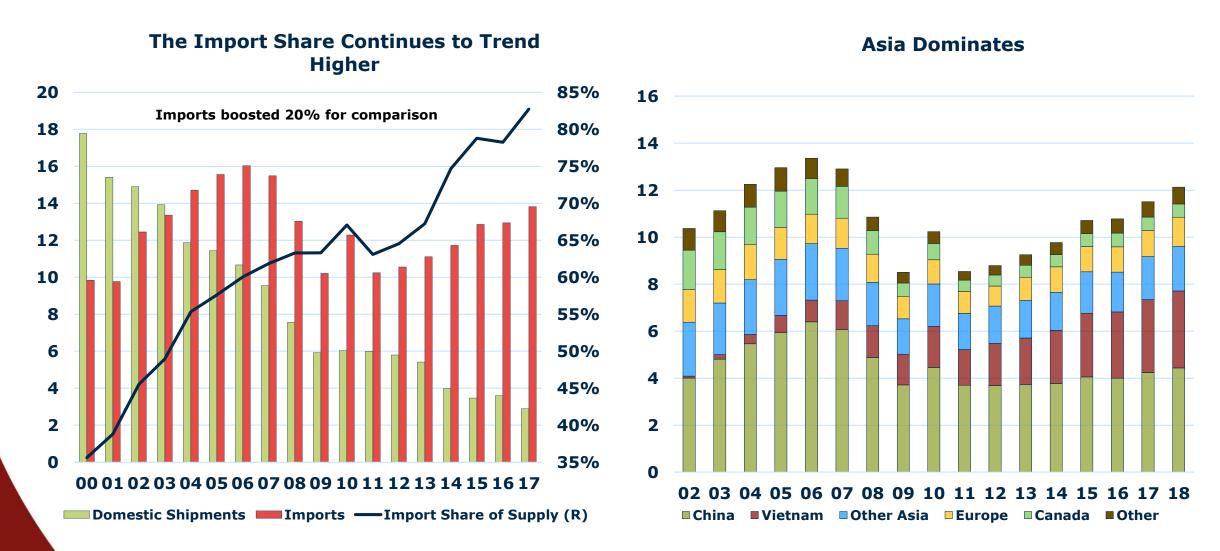
Population Dynamics Between Europe and MENA Are Striking





US Wood Household Furniture

Billions of 2018 USD





US Housing Overview

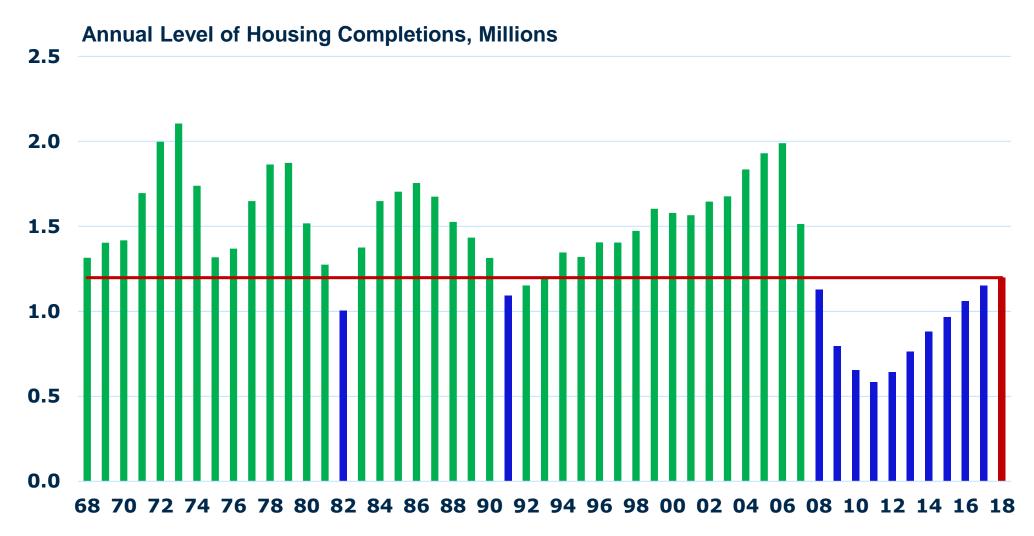


Brilliant Irish Text Message

"Mary, I'm just having one more pint with the lads. If I'm not home in 20 minutes read this message again"



The 2018 Level of Housing Completions Was Typical of a Recessionary Low in Previous Economic Cycles





Our Favorite Indicator for Near-Term Housing Demand Improved in November

New Single-Family Home Sales



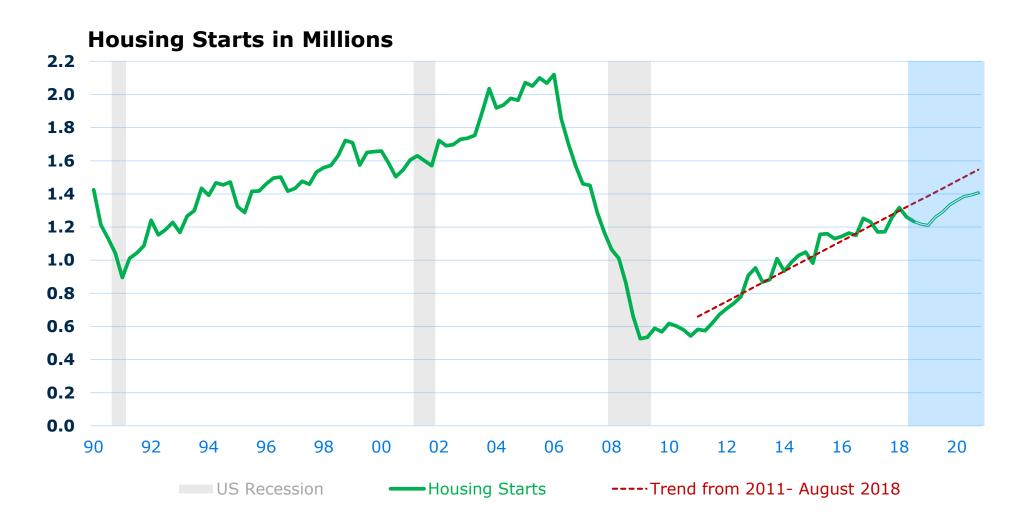
Mapping New Single-Family Home Sales to Housing Starts

| New Single-Family Home Sales | 610* | 657** |
|--|-------|-------|
| | | |
| Owner Build Share | 25% | 25% |
| Single-Family Starts Needed to Replenish Sales | 813 | 876 |
| | | |
| Not All Starts Completed | 98% | 98% |
| Single-Family Starts Needed to Replenish Sales | 830 | 894 |
| | | |
| Single-Family Share | 70% | 70% |
| Total Housing Starts Needed to Keep Inventories Flat | 1,186 | 1,277 |

- * Average of last 6 months
- ** Number required to meet 2019 Forecast

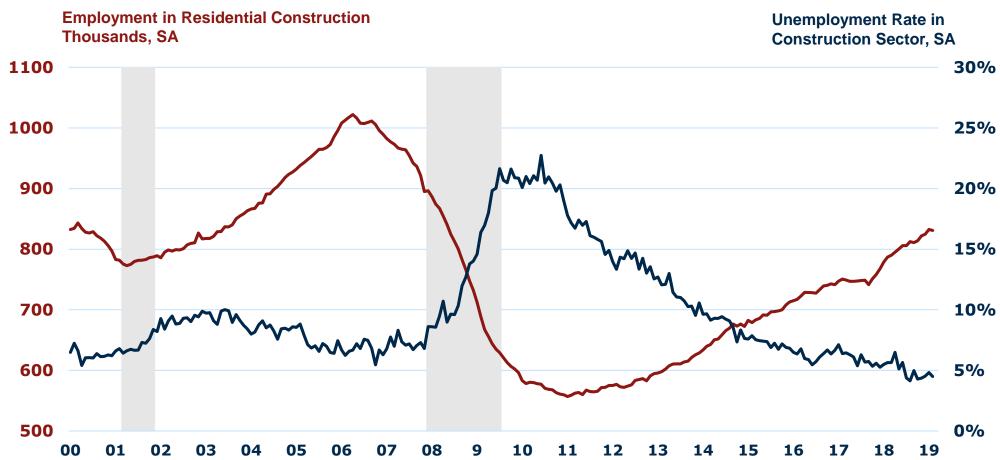


US Housing Starts Continue Grinding Recovery





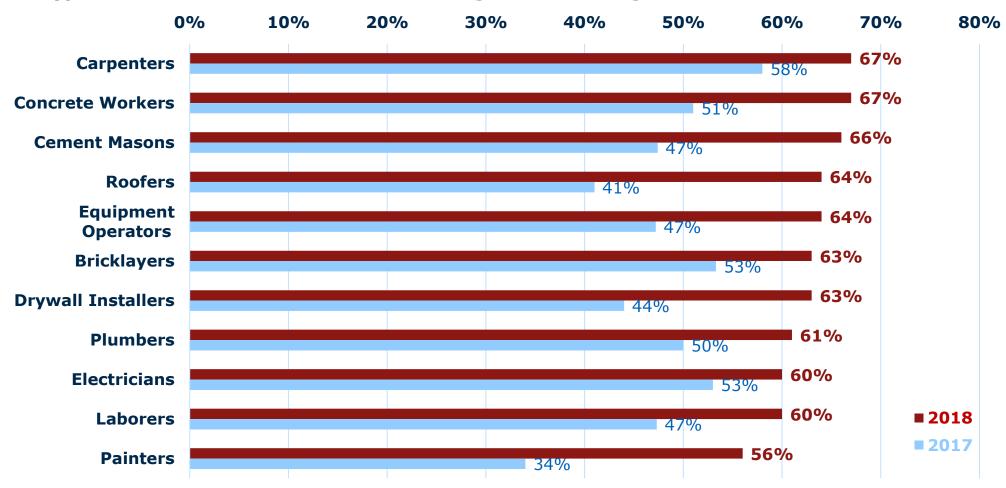
Employment in Residential Construction Has Stalled Even as the Unemployment Rate for Construction Workers Has Plunged





Its Getter Even Tougher to Hire in the Trades

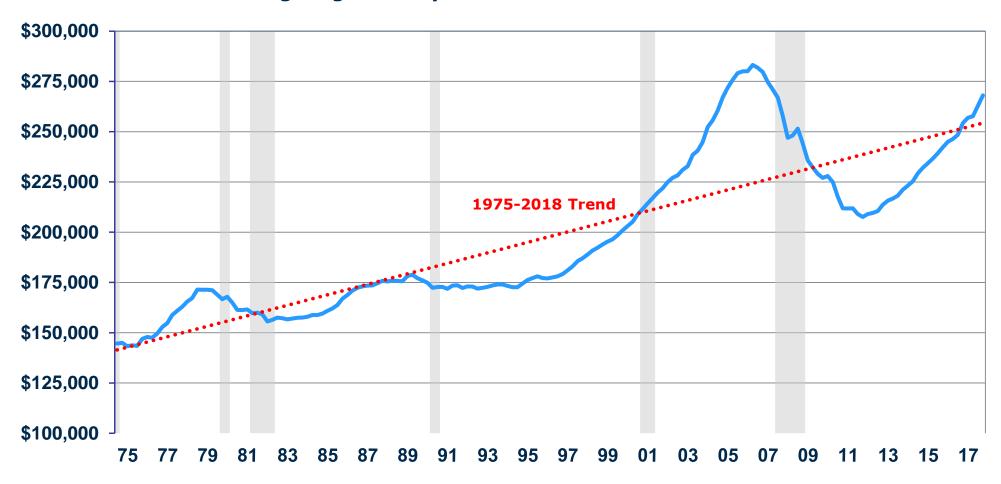
Position Types that General Contractors are Having Trouble Filling





Home Prices Once Again Above Their Long-Term Trend

Median Existing Single-Family House Price in 2018 USD

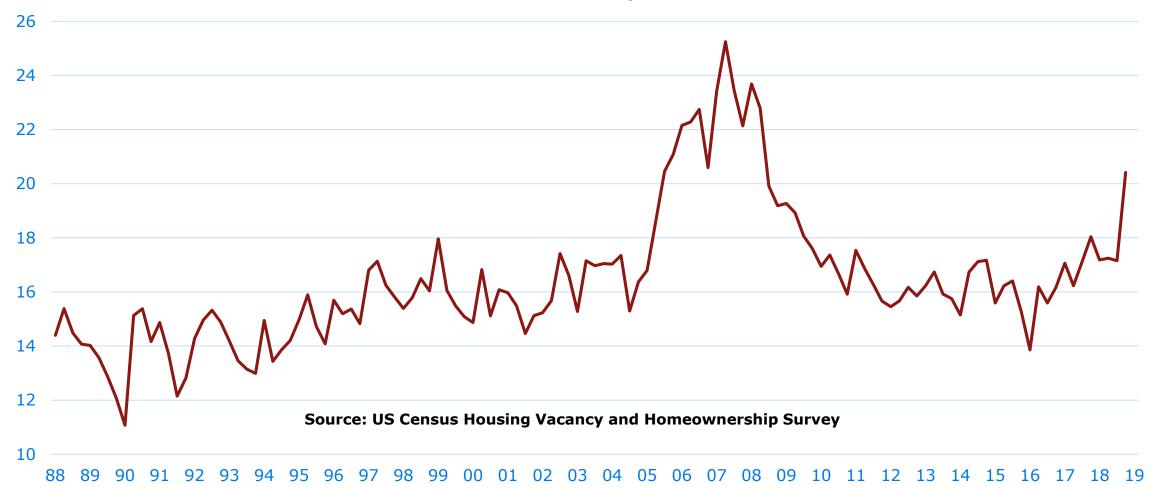


Sources: Dallas Fed, National Association of Realtors, FEA calculations



Home Prices Are Surging Relative to Rents

Median Home Price-to-Rent Measured in Years of Rent Required for Purchase





On a National Basis, Housing Will Remain Affordable Despite Higher Mortgage Rates and Home Prices



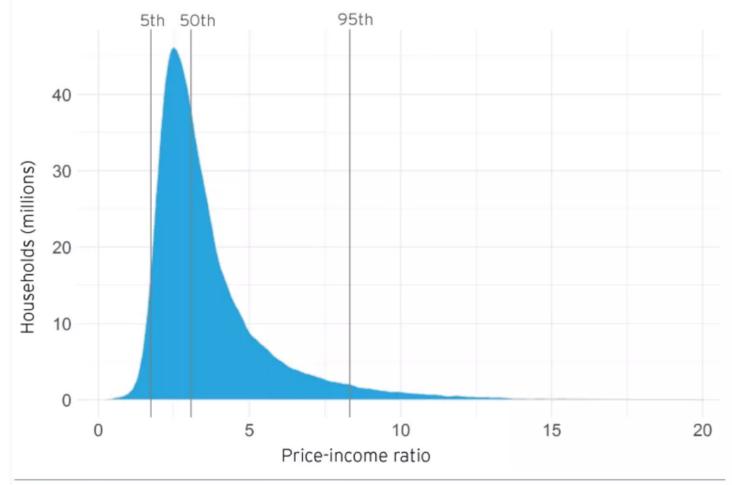
^{*}Assumes mortgage rate gradually increases to 6% by end of 2019, nominal income growth averages 3% annually, and home prices increase at a 7% annual rate.



Affordability is Regional Problem

The U.S. does not have a national affordability problem

Household-weighted distribution of price-income ratio, 2012-16

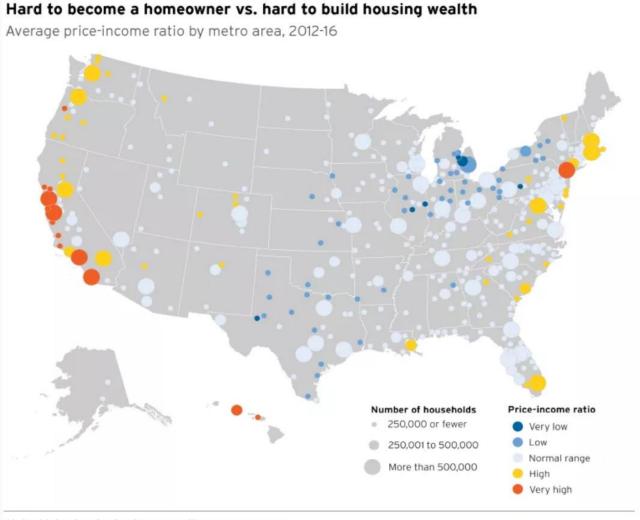


Note: Graph shows the distribution of the home priceincome ratio in Census tracts weighted by the number of households living in each tract. Vertical lines indicate national percentile breaks. Source: Brookings analysis of 2012-16 ACS data





Housing is Expensive on West Coast and Northeast



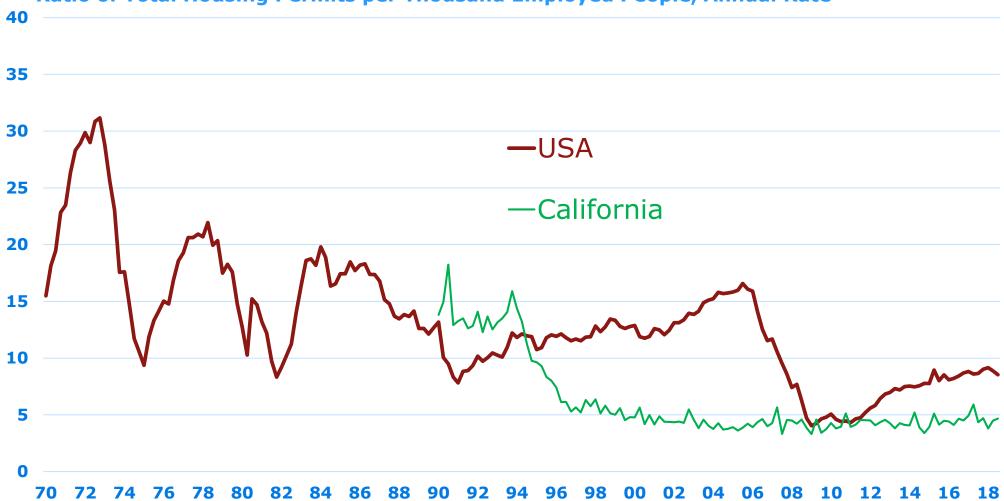
Note: Metro-level price-income ratios are averages across constituent tracts. Price-income categories are assigned based on the national distribution, as follows: very low (bottom 10%), low (11-25%), normal range (26-75%), high (76-89%), and very high (top 10%). Source: Brookings analysis of 2012-16 American Community Survey data





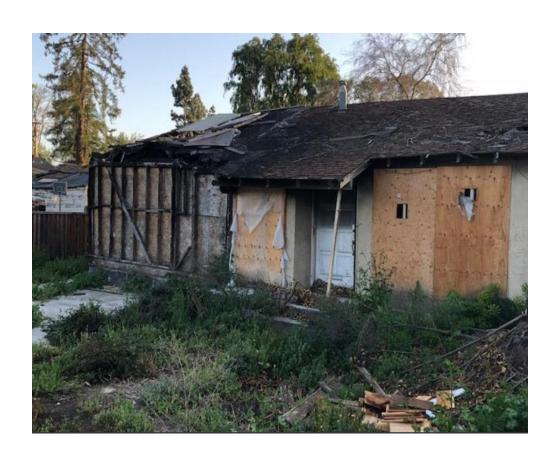
California is Massively Underbuilding

Ratio of Total Housing Permits per Thousand Employed People, Annual Rate





San Jose, California Sold! (for a mere \$938,000)







Sugarland, Texas

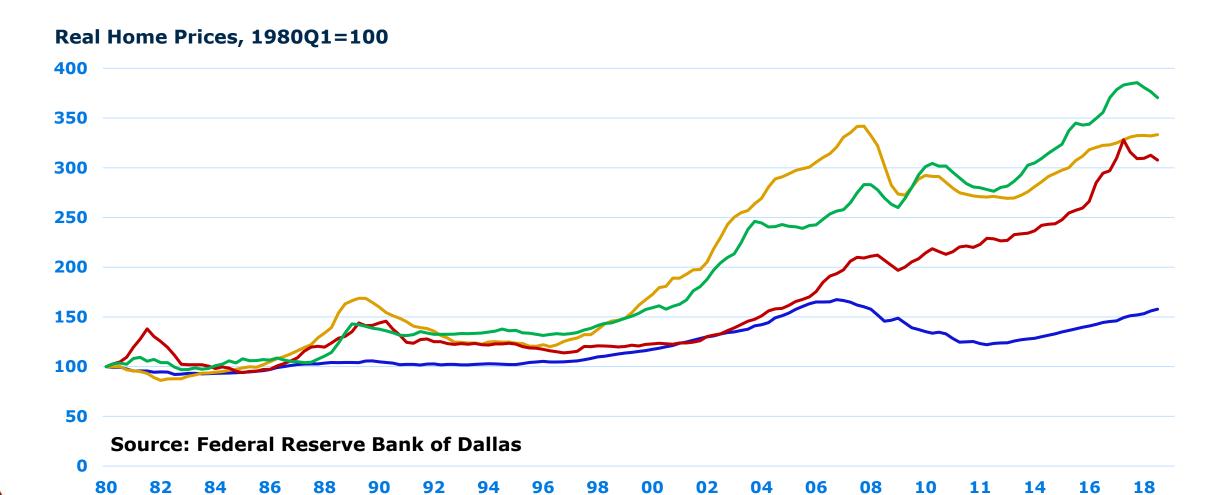
(List Price: \$950,000)







Are US Houses Expensive? (1)

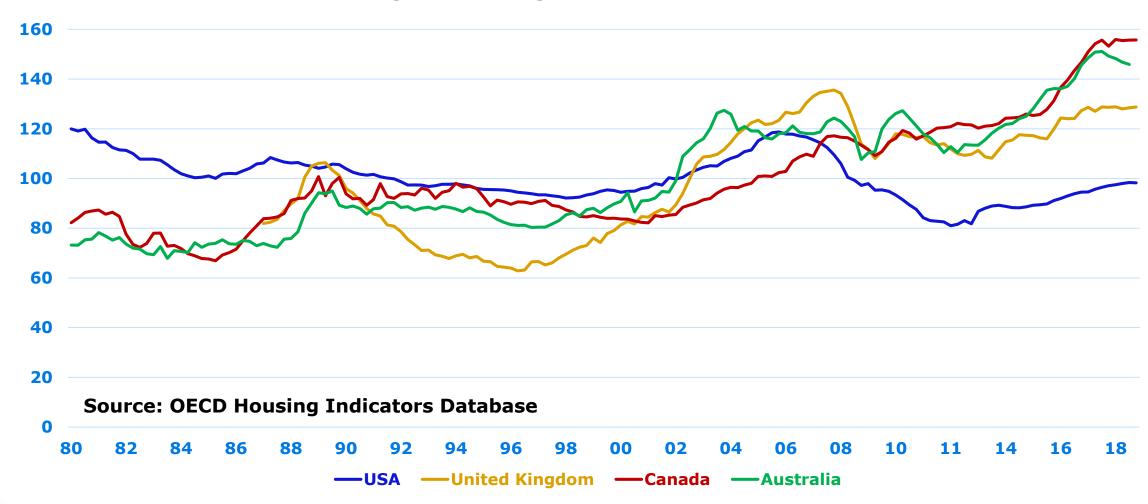


—USA —United Kingdom —Canada —Australia



Are US Houses Expensive? (2)

House Price-to-Income Ratio, Long-Term Average=100



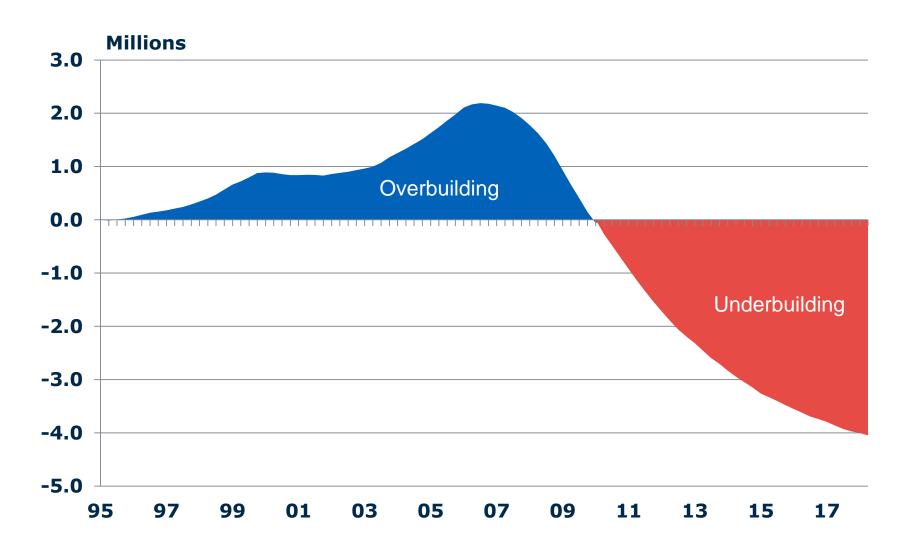


US Has Been Underbuilding for a Decade



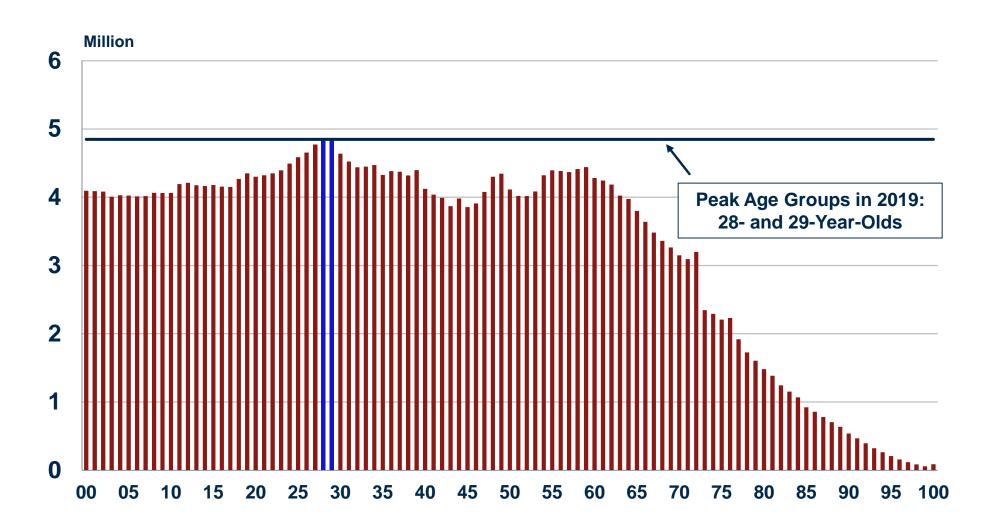


Cumulative Over-/Underbuilding of Conventional US Homes



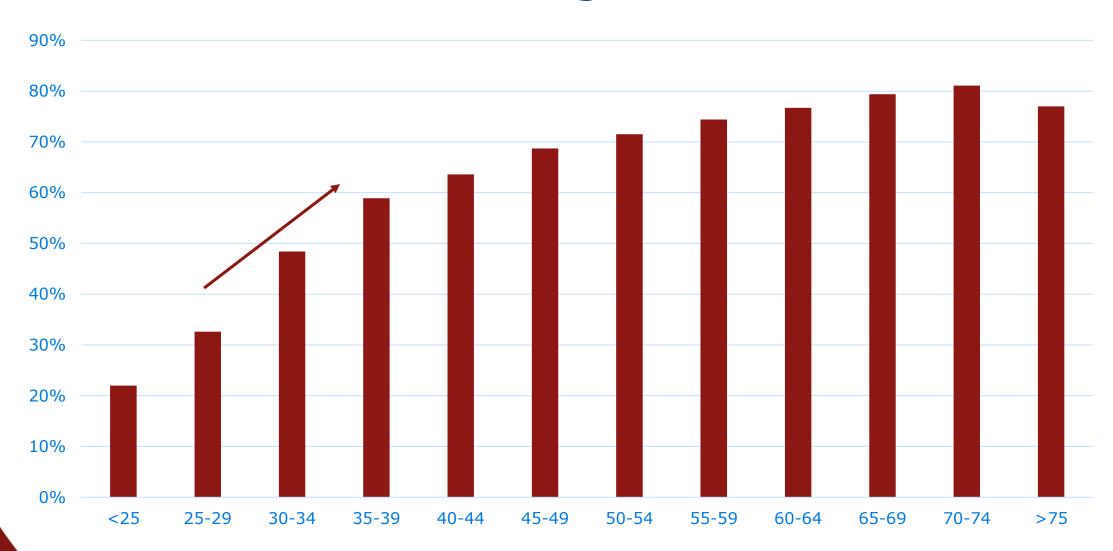


US Population by Age (as of July 1, 2019)



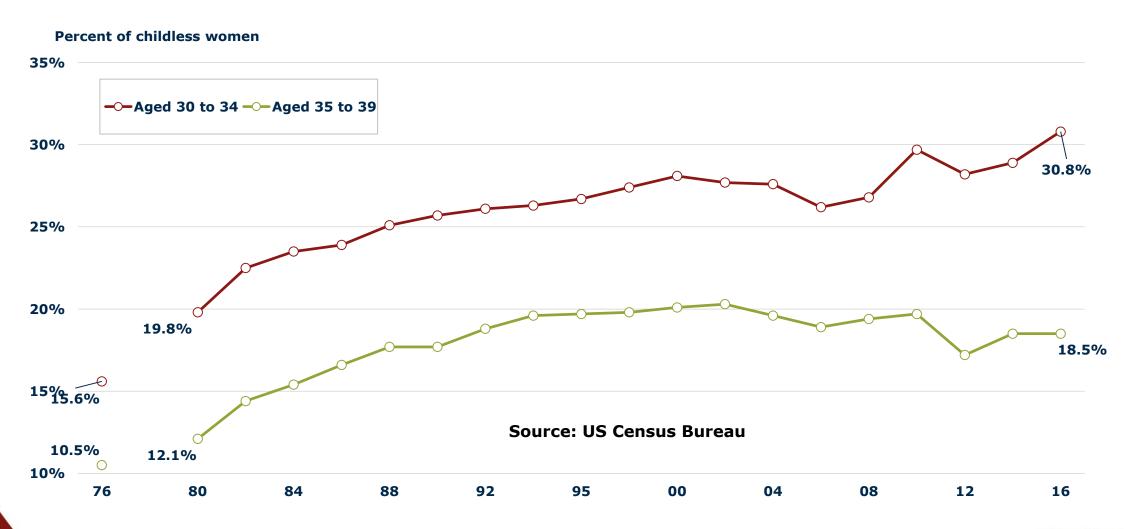


Homeownership Rates Increase Markedly In 30-39 Age Cohort





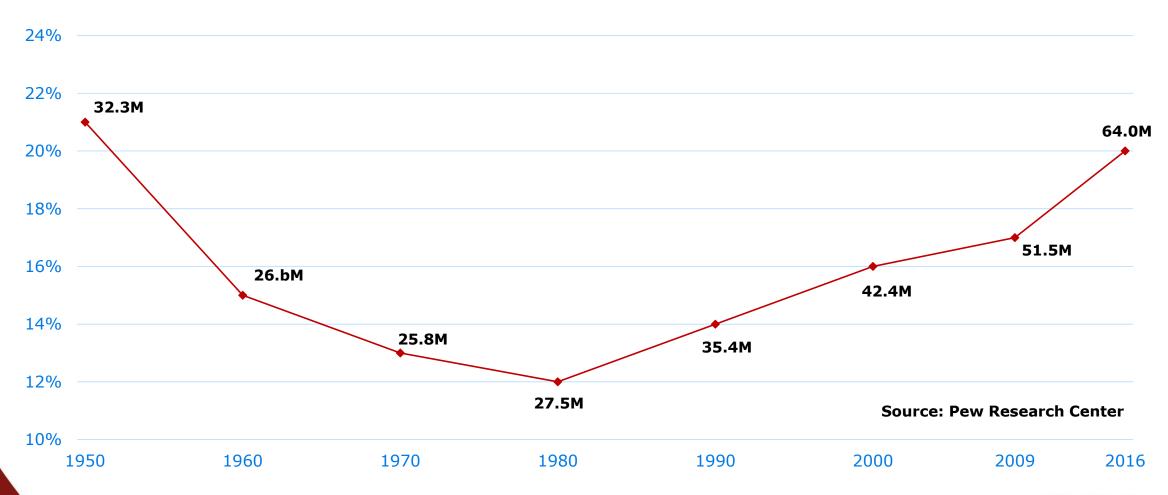
Women Increasingly Delaying Birth Until Late 30s





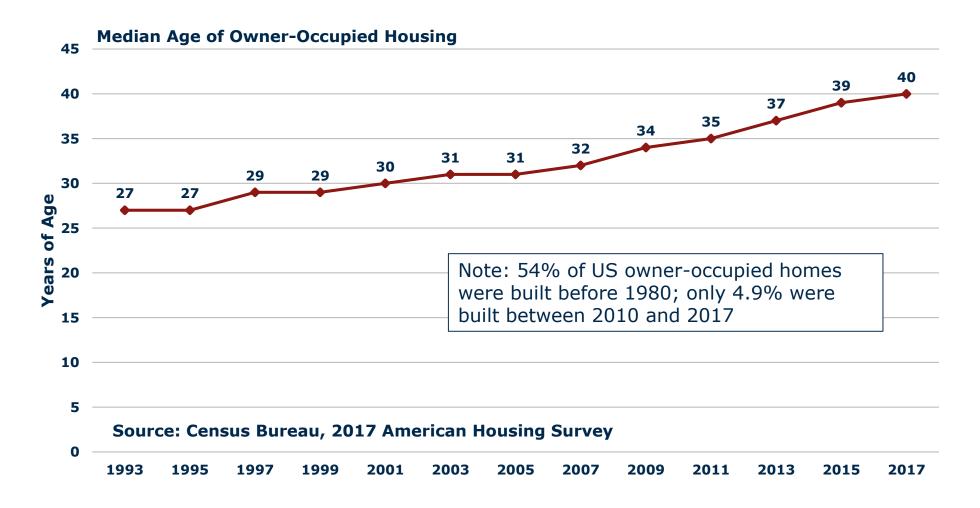
Multigenerational Living Arrangement on the Rise

% of population in multi-generational households





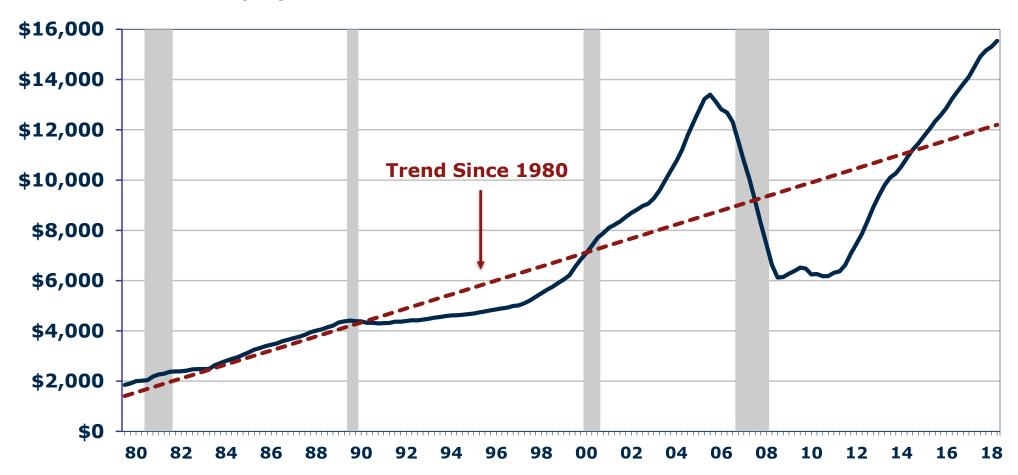
The US Housing Stock Has Aged Considerably





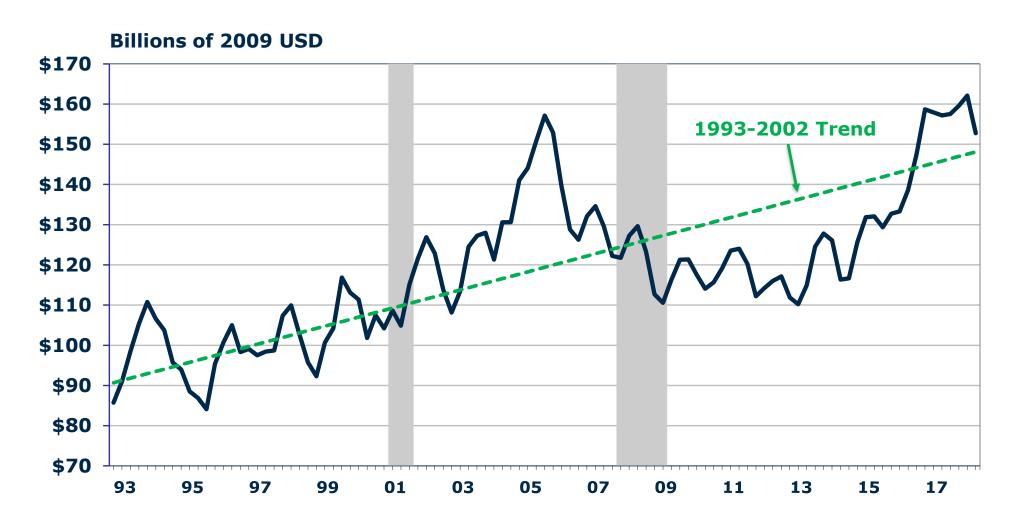
Rapid Increase in Home Equity Should Boost Improvements

Owners' Equity in Household Real Estate - Net Worth in \$Bil.





Improvement Expenditures Remain Above Trend



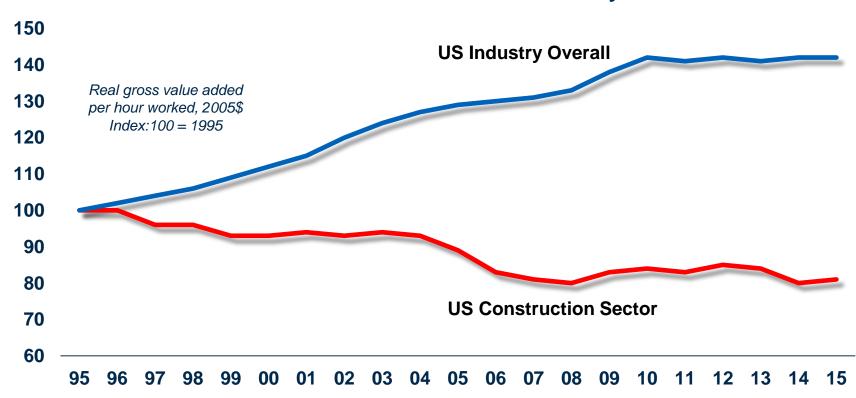


We Are on the Verge of a Revolution in the Construction Industry



The Construction Industry Has A Miserable Productivity Record

US Change in Labor Productivity Construction vs. Overall Economy



Source: McKinsey Global Institute, Reinventing Construction Through a Productivity Revolution



Something Needs to Change





Construction is a Productivity Laggard

Agriculture

Circa 1940s



Circa 2016



Key advances

Land assembly and automation for scale Advanced bioengineering to increase yields Productivity Growth¹

1,512

Manufacturing



Entirely new concepts of flow Modularized and standardized designs Aggressively automated to increase production

760

Retail



Utilized scale advantages and cutting edge logistics to provide affordable goods to the masses

699

Construction



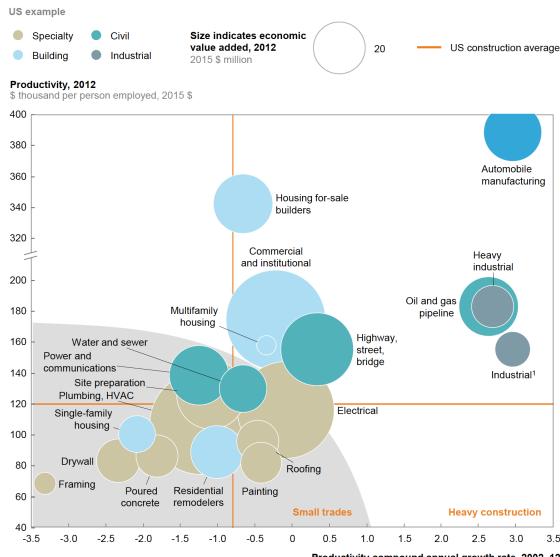
Limited improvements in technological capabilities, production methods, and scale

6



¹ Cumulative real growth in the United States, %, 1947-2010

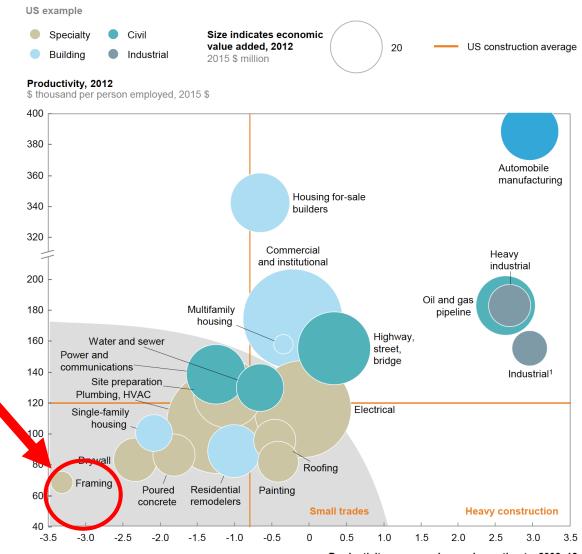
Residential Construction Trails on Productivity & Growth







Framing is at the bottom of the heap



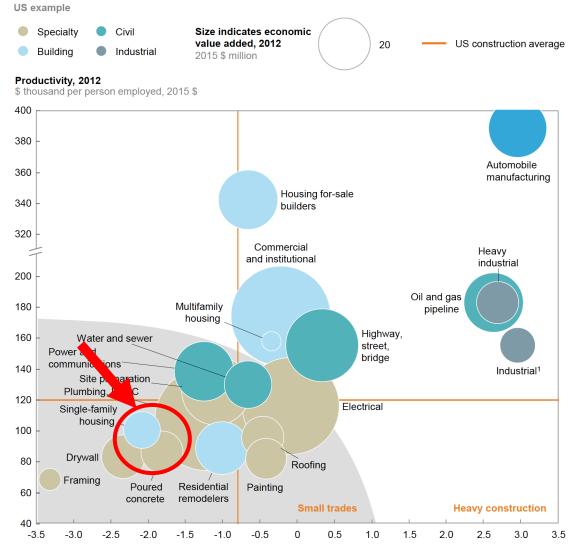


Source:

US Economic Census

McKinsey Global Institute

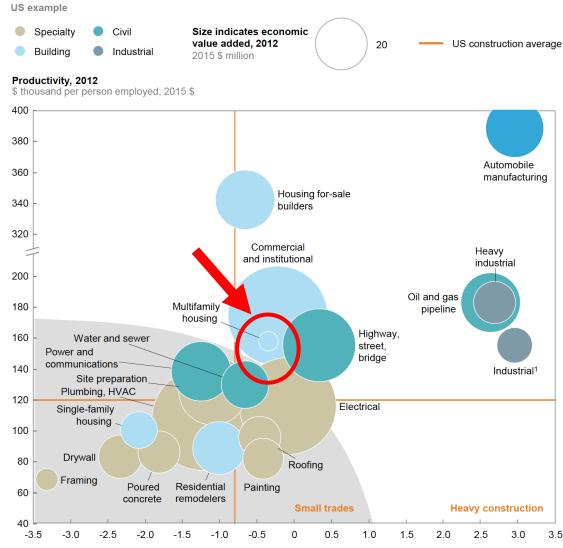
Single Family Housing isn't much better



Source: US Economic Census McKinsey Global Institute



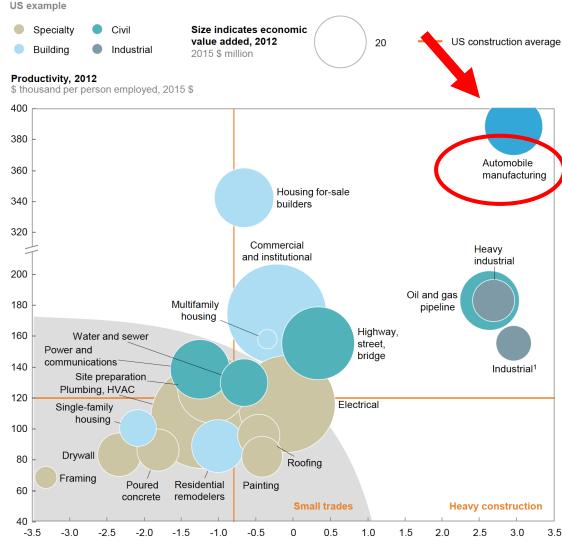
Multi Family Housing is better, but...



Source: US Economic Census McKinsey Global Institute



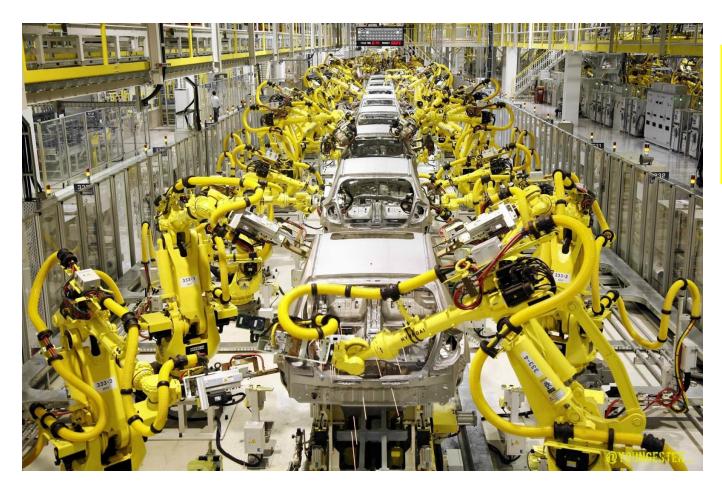
It Still Lags Automobile Manufacturing Productivity



Source: US Economic Census McKinsey Global Institute



Why Has Automobile Manufacturing Experienced Such High Productivity Growth?



We don't build cars in our driveways



Benefits of Offsite Construction

- Weather: construction is indoors, where the weather is always sunny!
 Delivery is JIT and assembly is fast
- Greater efficiency, quality & predictability: greater precision in the manufacturing process, resulting in higher quality (fewer callbacks and warranty issues) – and far less waste!
- Greater procurement efficiency: material requirements more accurately calculated, buying in bulk – and buying direct from manufacturer
- Safety: Falls from height and equipment accidents not as much of an issue offsite







Brock Commons, in Vancouver recently completed





Marriott is Pioneering Modular





Marriott is Pioneering Modular





Benefits of FIOSS - Faster Build



Stick Framing



15 Days or 71 Man-Days

FIOSS



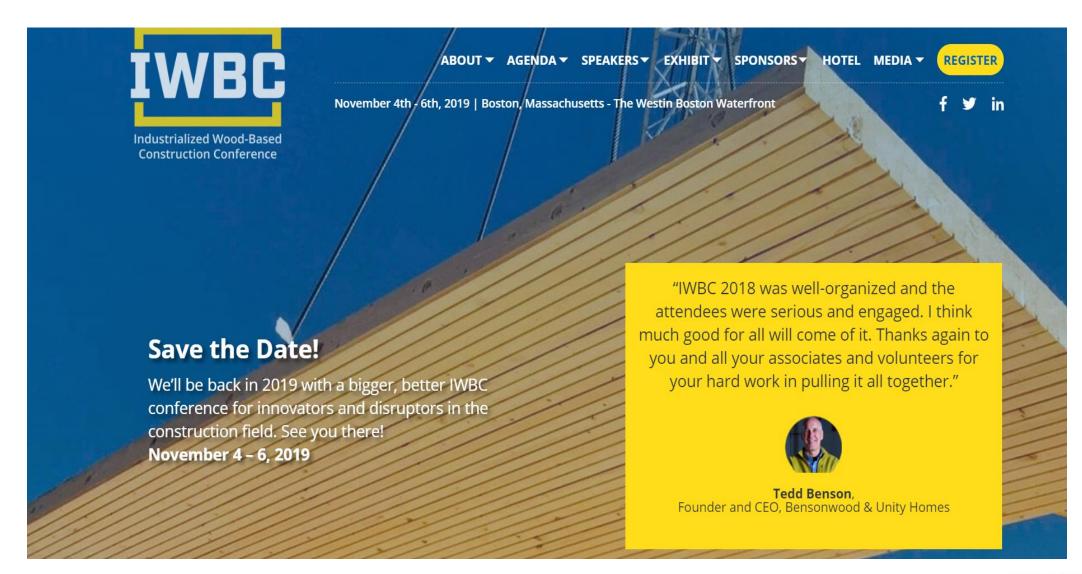
4 Days or 14 Man-Days

Productivity Increase of 507% FEA





Join Us in Boston in November





Questions?

If you have questions or comments please don't hesitate to contact me at:

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